

SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM S-3  
REGISTRATION STATEMENT  
Under  
THE SECURITIES ACT OF 1933

UNIVERSAL HEALTH SERVICES, INC.  
(Exact name of registrant as specified in its charter)

Delaware  
(State or other jurisdiction of  
incorporation or organization)

23-2077891  
(I.R.S. Employer  
Identification Number)

UNIVERSAL CORPORATE CENTER  
367 SOUTH GULPH ROAD  
KING OF PRUSSIA, PENNSYLVANIA 19406  
(610) 768-3300  
(Address, including zip code, and telephone number, including area  
code, of registrant's principal executive offices)

ALAN B. MILLER, PRESIDENT  
UNIVERSAL HEALTH SERVICES, INC.  
UNIVERSAL CORPORATE CENTER  
367 SOUTH GULPH ROAD  
KING OF PRUSSIA, PENNSYLVANIA 19406  
(610) 768-3300  
(Name, address and telephone number of Agent for Service)

Copies of all communications, including all communications sent to  
the agent for service, should be sent to:

Anthony Pantaleoni, Esq.  
Fulbright & Jaworski L.L.P.  
666 Fifth Avenue  
New York, New York 10013

Frederick W. Kanner, Esq.  
Dewey Ballantine  
1301 Avenue of the Americas  
New York, New York 10019

Approximate date of commencement of proposed sale to the public: As soon  
as practicable after the effective date of this Registration Statement.

If the only securities being registered on this Form are being offered  
pursuant to dividend or interest reinvestment plans, check the following box:  
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If any of the securities being registered on this Form are to be offered  
on a delayed or continuous basis pursuant to Rule 415 under the Securities Act  
of 1933, other than securities offered only in connection with dividend or  
interest reinvestment plans, check the following box:  -

If this Form is filed to register additional securities for an offering  
pursuant to Rule 462(b) under the Securities Act, please check the following box  
and list the Securities Act registration statement number of the earlier  
effective registration statement for the same offering:  \_\_\_\_\_

If this Form is a post-effective amendment filed pursuant to Rule 462(c)  
under the Securities Act, check the following box and list the Securities Act  
registration statement number of the earlier effective registration statement  
for the same offering:  \_\_\_\_\_

If delivery of the prospectus is expected to be made pursuant to Rule  
434, please check the following box:  X

CALCULATION OF REGISTRATION FEE

Title of each class of securities to be registered	Amount of Shares to be Registered(1)	Proposed Maximum Aggregate Price per Share(2)	Proposed Maximum Aggregate Offering Price(2)	Amount of Registration Fee
Class B Common Stock, \$.01 par value	\$ _____	\$ _____	\$ _____	\$ _____

(1) Includes \_\_\_\_\_ shares which the Underwriters have the option to purchase  
from the Company to cover over-allotments, if any.

(2) Pursuant to Rule 457(c), the Proposed Maximum Aggregate Price per Share and  
the Proposed Maximum Aggregate Offering Price have been calculated on the  
basis of the average of the high and low sale prices of the Class B Common  
Stock as reported by the New York Stock Exchange on May \_\_, 1996.

The Registrant hereby amends this Registration Statement on such date or  
dates as may be necessary to delay its effective date until the Registrant shall

file a further amendment which specifically states that the Registration Statement shall thereafter become effective in accordance with Section 8(a) of the Securities Act of 1933 or until the Registration Statement shall become effective on such date as the Commission, acting pursuant to Section 8(a), may determine.

PROSPECTUS

4,400,000 Shares

Universal Health Services, Inc.

Class B Common Stock

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Of the 4,400,000 shares of Class B Common Stock, \$.01 par value per share ("Class B Common Stock" or the "Shares") offered hereby (the "Offering"), 4,000,000 are being sold by Universal Health Services, Inc. ("UHS" or the "Company") and 400,000 are being sold by Alan B. Miller (the "Selling Stockholder"). The Company will not receive any of the proceeds from the sale of Shares by the Selling Stockholder. The Class B Common Stock has limited voting rights with respect to the election of directors and certain other matters.

The Company's Class B Common Stock is traded on the New York Stock Exchange (the "NYSE") under the symbol "UHS". The closing price of the Company's Class B Common Stock on the NYSE on May 20, 1996 was \$\_\_\_\_\_ per share.

See "Risk Factors" on pages \_\_\_ to \_\_\_ for certain information that should be considered by prospective investors in connection with an investment in the Class B Common Stock offered hereby.

THESE SECURITIES HAVE NOT BEEN APPROVED OR DISAPPROVED BY THE SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION NOR HAS THE SECURITIES AND EXCHANGE COMMISSION OR ANY STATE SECURITIES COMMISSION PASSED UPON THE ACCURACY OR ADEQUACY OF THIS PROSPECTUS. ANY REPRESENTATION TO THE CONTRARY IS A CRIMINAL OFFENSE.

	Price to Public	Underwriting Discounts and Commissions(1)	Proceeds to Company (2)	Proceeds to Selling Stockholder
Per Share....	\$_____	\$_____	\$_____	\$_____
Total(3).....	\$_____	\$_____	\$_____	\$_____

- (1) For information regarding indemnification of the Underwriters, see "Underwriting".
- (2) Before deducting estimated expenses of this Offering of \$\_\_\_\_\_ payable by the Company.
- (3) The Company has granted the Underwriters a 30-day option to purchase up to 660,000 additional shares of Class B Common Stock solely to cover over-allotments, if any. See "Underwriting". If such option is exercised in full, the total Price to Public, Underwriting Discounts and Commissions and Proceeds to Company will be \$\_\_\_\_\_, \$\_\_\_\_\_ and \$\_\_\_\_\_, respectively.

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The shares of Class B Common Stock are offered by the several Underwriters named herein, subject to prior sale, when, as and if accepted by them and subject to certain conditions. It is expected that certificates for the shares of Class B Common Stock offered hereby will be available for delivery on or about \_\_\_\_\_, 1996 at the offices of Smith Barney Inc., 333 West 34th Street, New York, New York 10001.

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Smith Barney Inc.  
 Dillon, Read & Co. Inc.  
 Donaldson Lufkin & Jenrette Securities Corporation  
 J. P. Morgan & Co.  
 Bear, Stearns & Co. Inc.

IN CONNECTION WITH THIS OFFERING, THE UNDERWRITERS MAY OVER-ALLOT OR EFFECT TRANSACTIONS WHICH STABILIZE OR MAINTAIN THE MARKET PRICE OF THE COMMON STOCK OF THE COMPANY AT A LEVEL ABOVE THAT WHICH MIGHT OTHERWISE PREVAIL IN THE OPEN MARKET. SUCH TRANSACTIONS MAY BE EFFECTED ON THE NEW YORK EXCHANGE, IN THE OVER-THE-COUNTER MARKET OR OTHERWISE. SUCH STABILIZING, IF COMMENCED, MAY BE DISCONTINUED AT ANY TIME.

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AVAILABLE INFORMATION

UHS is subject to the informational requirements of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), and in accordance therewith files reports, proxy statements and other information with the Securities and Exchange Commission (the "Commission"). Reports, proxy statements and other information filed by UHS may be inspected and copied at the public reference facilities maintained by the Commission, 450 Fifth Street, N.W., Judiciary Plaza, Room 1024, Washington, D.C. 20549; and at regional offices of the Commission at the Northwestern Atrium Center, 500 West Madison, Suite 1400, Chicago, Illinois 60661 and at 7 World Trade Center, New York, New York 10048. Copies of such material may be obtained by mail from the Public Reference Section of the Commission at 450 Fifth Street, N.W., Washington, D.C. 20549 at prescribed rates. Such material may also be inspected and copied at the offices of the New York Stock Exchange, Inc., 20 Broad Street, New York, New York 10005.

As permitted by the rules and regulations of the Commission, this Prospectus omits certain information contained in the Registration Statement on Form S-3 (the "Registration Statement") of which this Prospectus is a part. For such information, reference is made to the Registration Statement and the exhibits thereto. Statements made in this Prospectus as to the contents of any contract, agreement or other document are not necessarily complete; with respect to each such contract, agreement or other document filed as an exhibit to the Registration Statement or incorporated by reference herein, reference is made to such contract, agreement or other document for a more complete description of the matter involved, and each such statement is qualified in its entirety by such reference.

INCORPORATION OF CERTAIN DOCUMENTS BY REFERENCE

UHS hereby incorporates by reference in this Prospectus the following documents previously filed with the Commission pursuant to the Exchange Act: (i) the Company's Prospectus, dated July 18, 1995 as supplemented by a Supplement dated August 1, 1995, filed pursuant to Rule 424 under the Act relating to securities registered on Form S-3, File No. 33-60289, declared effective on July 18, 1995, (ii) the Company's Annual Report on Form 10-K for the year ended December 31, 1995 and (iii) the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 1996.

Each document filed by UHS pursuant to Section 13(a), 13(c), 14 or 15(d) of the Exchange Act subsequent to the date of this Prospectus and prior to the termination of the offering of the Class B Common Stock pursuant hereto shall be deemed to be incorporated by reference in this Prospectus and to be a part of this Prospectus from the date of filing of such document. Any statement contained in this Prospectus or in a document incorporated or deemed to be incorporated by reference in this Prospectus shall be deemed to be modified or superseded for purposes of the Registration Statement and this Prospectus to the extent that a statement contained in this Prospectus or in any subsequently filed document that also is or deemed to be incorporated by reference in this Prospectus modifies or supersedes such statement. Any such statement so modified or superseded shall not be deemed, except as so modified or superseded, to constitute a part of the Registration Statement or this Prospectus.

UHS will provide without charge to each person to whom this Prospectus is delivered, upon the written or oral request of any such person, a copy of any or all of the documents that are incorporated by reference in this Prospectus, other than exhibits to such documents (unless such exhibits are specifically incorporated by reference into such documents). Requests should be directed to Investor Relations, Universal Health Services, Inc., Universal Corporate Center, 367 South Gulph Road, P.O. Box 61558, King of Prussia, Pennsylvania 19406-0958, telephone (610) 768-3300.

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## PROSPECTUS SUMMARY

The following summary is qualified in its entirety by the more detailed information appearing elsewhere in this Prospectus or incorporated by reference herein. Unless otherwise indicated, all information in this Prospectus gives effect to a 2 for 1 Stock split effected on May 17, 1996.

### The Company

The principal business of Universal Health Services, Inc. (together with its subsidiaries, "UHS" or the "Company") is owning and operating acute care hospitals, behavioral health centers, ambulatory surgery centers and radiation oncology centers. The Company's strategy to enhance its profitability and to continue to provide high quality, cost-effective healthcare services includes the following key elements: (i) establish and maintain market leadership positions in small and medium-sized markets with favorable demographics; (ii) develop or participate in the leading integrated healthcare delivery system in each of its hospital's markets; (iii) develop and maintain strong relationships with physicians; (iv) maintain a low cost structure while providing high quality care; and (v) attract managed care contracts. Consistent with its strategy, the Company recently acquired three acute care hospitals which are market leaders. In July 1995, the Company acquired Aiken Regional Medical Centers ("Aiken"), a 225-bed medical complex, located in Aiken, South Carolina. In August 1995, the Company acquired Manatee Memorial Hospital ("Manatee"), a 512-bed acute care hospital, located in Bradenton, Florida. In May 1996, the Company acquired Northwest Texas Health Systems ("Northwest Texas Health"), a 360-bed medical complex, located in Amarillo, Texas, for \$125 million plus an additional amount based on the hospital's earnings before depreciation, interest and taxes for a seven year period after the closing date. See "Managements Discussion and Analysis of Financial Condition and Results of Operations - Liquidity and Capital Resources."

Presently, the Company operates 35 hospitals, consisting of 16 acute care hospitals and 19 behavioral health centers, in Arkansas, California, Florida, Georgia, Illinois, Louisiana, Massachusetts, Michigan, Missouri, Nevada, Oklahoma, Pennsylvania, South Carolina, Texas and Washington. The Company, as part of its Ambulatory Treatment Centers Division owns outright, or in partnership with physicians, and operates or manages 26 surgery and radiation oncology centers located in 15 states.

Services provided by the Company's hospitals include general surgery, internal medicine, obstetrics, emergency room care, radiology, oncology, diagnostic care, coronary care, pediatric services and psychiatric services. The Company provides capital resources as well as a variety of management services to its facilities, including central purchasing, data processing, finance and control systems, facilities planning, physician recruitment services, administrative personnel management, marketing and public relations.

### Recent Events

The Company plans to acquire or develop a number of additional hospitals. In April 1996, the Company entered into an agreement to acquire four behavioral health centers, all located in Pennsylvania, as well as management contracts for seven other behavioral health centers and 33 acres of land adjacent to the Company's Wellington Regional Medical Center (collectively, the "First Hospital Facilities") for \$36.5 million and up to \$8 million which is contingent on future operating performance. See "Managements Discussion and Analysis of Financial Condition and Results of Operations Liquidity and Capital Resources." Each of the First Hospital facilities is the leading provider of behavioral health services in its market. The combination of the four owned facilities and their related outpatient activities plus the four managed units in Pennsylvania create a comprehensive behavioral health network in Pennsylvania. The company believes its historical success in operating behavioral health facilities, when coupled with the acquired contract management business for First Hospital, will make it an effective competitor for new contracts to manage behavioral health units of hospitals.

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The Company is developing, with the participation of Howard Hughes Corporation, a medical complex including a 129-bed acute care hospital, an ambulatory surgery center, a medical office building and a diagnostic center in the community of Summerlin, Nevada, in western Las Vegas. When completed, this facility will enhance the Company's market presence in Las Vegas, which is located in the fastest growing MSA in the nation.

In January 1996, the Company broke ground on a 100-bed acute care hospital in Edinburg, Texas. Edinburg, located in close proximity to McAllen, Texas, will enhance the Company's market leadership in McAllen, which is located in the fourth fastest growing MSA in the nation.

Summary Income Statement Data

	Years Ended December 31				(Unaudited) Three Months Ended March 31,		1996 Pro forma(1)	
	1992	1993	1994	1995	1995 Pro forma(1)	1996	1996 Pro forma(1)	
(Dollars in thousands, except share and per share data)								
<b>Statement of Operations:</b>								
Net revenues .....	\$ 731,227	\$ 761,544	\$ 782,199	\$ 931,126	\$1,200,348	\$ 220,715	\$ 271,616	\$ 320,137
<b>Costs and expenses:</b>								
Operating expenses .....	285,922	299,645	298,108	361,049	472,937	84,469	102,335	122,796
Salaries and wages .....	265,017	280,041	286,297	329,939	419,137	78,021	94,500	112,194
Provision for doubtful accounts .....	45,008	55,409	58,347	76,905	96,968	17,185	21,767	25,091
Depreciation and amortization .....	49,059	39,599	42,383	51,371	67,887	11,310	14,783	17,263
Lease and rental expense	33,854	34,281	34,097	36,068	36,979	8,772	9,405	--
Interest expense, net ...	11,414	8,645	6,275	11,195	23,804	1,614	4,648	5,451
Nonrecurring charges ...	--	8,828	9,763	11,610	14,200	--	--	--
Total operating charges	690,274	726,448	735,270	878,137	1,131,912	201,371	247,438	292,541
Income before income taxes	40,953	35,096	46,929	52,989	68,436	19,344	24,178	27,596
Provision for income taxes	20,933	11,085	18,209	17,505	25,364	7,503	8,677	9,984
Net income .....	\$ 20,020	\$ 24,011	\$ 28,720	\$ 35,484	\$ 43,072	\$ 11,841	\$ 15,501	\$ 17,611
<b>Per Share Data:</b>								
Net income .....	\$ .72	\$ .86	\$ 1.01	\$ 1.26	\$ 1.34	\$ .43	\$ .54	\$ .54
Average number of shares outstanding..	29,940,000	29,638,000	28,778,000	28,158,000	32,158,000	27,884,000	28,712,000	32,712,000

(1) The pro forma financial data for the indicated periods assumes (i) the acquisition of the First Hospital facilities, and reflects the acquisitions of Aiken Regional Medical Centers, Manatee Memorial Hospital and Northwest Texas Health Systems, (ii) the dispositions of Westlake Medical Center and Dallas Family Hospital and (iii) the application of the net proceeds received by the Company from this Offering to repay debt incurred to fund the acquisitions of Northwest Texas Health Systems and First Hospital. Pro forma Statement of Operations information and Per Share Data were prepared as if the acquisitions and related transactions occurred on the first day of the period presented. See "Pro Forma Financial Information."

Summary Balance Sheet Data

(Unaudited) at March 31,  
1996

	1996	Pro forma(1)
Working capital .....	\$ 16,125	\$ 36,543
Total assets .....	767,942	949,928
Long-term borrowings .....	230,401	294,696
Total debt .....	237,381	301,676
Total stockholders' equity .....	315,826	420,596

(1) The pro forma balance sheet data for the indicated period assumes (i) the acquisition of the First Hospital facilities, and reflects the acquisition of Northwest Texas Health Systems and (ii) the application of the net proceeds received by the Company from this Offering to repay debt incurred to fund the acquisitions of Northwest Texas Health Systems and First Hospital. Pro forma balance sheet data was prepared as if the acquisitions and related transactions occurred on the last day of the period. See "Pro Forma Financial Information."

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Selected Operating Data

The following table shows the bed utilization and occupancy rates for the hospitals currently operated by the Company for the periods indicated. Accordingly, the information is presented on a basis different from that used in preparing the historical financial information included herein and included or incorporated by reference in this Prospectus.

	Years Ended December 31,				1995 Pro Forma(1)	(Unaudited) Three Months Ended March 31,		1996 Pro forma(1)
	1992	1993	1994	1995		1995	1996	
	----	----	----	----	-----	----	----	-----
Average Licensed Beds								
Acute Care Hospitals .....	2,645	2,730	2,788	2,808	3,168	2,789	2,797	3,154
Behavioral Health Centers .....	1,206	1,216	1,227	1,265	1,631	1,265	1,267	1,633
Hospital Admissions								
Acute Care Hospitals .....	83,826	87,174	92,911	100,004	113,476	25,704	27,551	2,767
Behavioral Health Centers .....	13,505	15,560	16,804	17,888	24,848	4,197	4,298	1,618
Average Length of Patient Stay (Days)								
Acute Care Hospitals .....	5.8	5.6	5.3	5.1	5.2	5.2	5.1	5.1
Behavioral Health Centers .....	15.7	13.0	11.6	11.2	12.3	12.0	12.1	13.1
Patient Days(2)								
Acute Care Hospitals .....	485,015	486,291	496,462	511,487	585,328	134,470	140,088	158,726
Behavioral Health Centers .....	211,390	202,047	195,004	200,857	304,800	50,553	52,083	78,659

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(1) The year ended December 31, 1995 (Pro forma) assumes that the acquisitions of Northwest Texas Health Systems, the First Hospital facilities, Aiken Regional Medical Centers and Manatee Memorial Hospital and the dispositions of Westlake Medical Center, Dallas Family Hospital and Universal Medical Center occurred on January 1, 1995.

(2) "Patient Days" is the aggregate sum for all patients of the number of days that hospital care is provided to each patient.



## RISK FACTORS

This Prospectus contains, in addition to historical information, forward-looking statements that involve risks and uncertainties. The Company's actual results could differ materially. Factors that could cause or contribute to such differences include, but are not limited to, those discussed below, as well as those discussed elsewhere in the Prospectus.

### Concentration of Revenues

McAllen Medical Center contributed 19% and 21% of the Company's net revenues and 36% and 35% of the Company's earnings before interest, income taxes, depreciation, amortization, lease and rental expense and non-recurring transactions ("EBITDAR"), for the two years ended December 31, 1995 and 1994, respectively, excluding the effect of the special Medicaid reimbursements received at one of the Company's Texas acute care hospitals of \$10.4 million and \$12.4 million for the years ended December 31, 1995 and 1994, respectively (the "Indigent Care Reimbursements"). On a pro forma basis, assuming that the acquisitions of Northwest Texas Health (acquired in May 1996), the First Hospital facilities, Aiken (acquired in July 1995) and Manatee (acquired in August 1995), and the dispositions of Dallas Family Hospital and Westlake Medical Center (both disposed of in July 1995) and the disposition of Universal Medical Center (disposed of in October 1995) occurred on January 1, 1995 (the "Adjustments"), and excluding the Indigent Care Reimbursements, McAllen Medical Center would have contributed [\_\_]% of the Company's net revenues for the year ended December 31, 1995 and [\_\_]% of the Company's EBITDAR for such period.

Valley Hospital Medical Center ("Valley Hospital") contributed 17% and 19% of the Company's net revenues and 30% and 35% of the Company's EBITDAR, for the years ended December 31, 1995 and 1994, excluding the Indigent Care Reimbursements. On a pro forma basis, taking into account the Adjustments and excluding the Indigent Care Reimbursements, Valley Hospital would have contributed [\_\_]% of the Company's net revenues for the year ended December 31, 1995 and [\_\_]% of the Company's EBITDAR for such period.

Assuming the Adjustments and excluding the Indigent Care Reimbursements, Manatee would have contributed [\_\_]% of the Company's net revenues for the year ended December 31, 1995 and [\_\_]% of the Company's EBITDAR for such period.

Assuming the Adjustments and excluding the Indigent Care Reimbursements, Aiken would have contributed [ ]% of the Company's net revenues for the year ended December 31, 1995 and [ ]% of the Company's EBITDAR for such period.

Assuming the Adjustments and excluding the Indigent Care Reimbursements, Northwest Texas Health would have contributed [\_\_]% of the Company's net revenues for the year ended December 31, 1995, and [\_\_]% of the Company's EBITDAR for such period. See "Prospectus Summary -- The Company."

Any adverse change in the condition or in the results of operations of these hospitals could have a material adverse effect on the Company.

### Competition

The healthcare industry has been characterized in recent years by increased competition for patients and staff physicians, excess capacity at general hospitals, a shift from inpatient to outpatient settings, a decrease in patients' average length of stay, and increased consolidation. The principal factors contributing to these trends are advances in medical technology, cost-containment efforts by managed care payors, employers and traditional health insurers, changes in regulations and reimbursement policies, increases in the number and type of competing healthcare providers and changes in physician practice patterns. With a few exceptions, physicians are not employees of the Company's hospitals and members of the medical staffs of the Company's hospitals also serve on the medical staffs of hospitals not owned by the Company and may terminate their affiliation with the Company's hospitals at any time. The Company's future success will depend, in part, on the ability of the Company's hospitals to continue to attract and maintain staff physicians, and to organize and structure integrated healthcare delivery

systems with other healthcare providers and physician practice groups. There can be no assurance that the Company's hospitals will continue to be able, on terms favorable to the Company, to attract physicians to their staffs, or to organize and structure integrated healthcare delivery systems, for which other healthcare companies with greater financial resources or a wider range of services may be competing.

#### Limits on Reimbursement

The Company derives a substantial portion of its net revenues from third-party payors, including the Medicare and Medicaid programs. See "Business - - Sources of Revenue." Changes in government reimbursement programs have resulted in limitations on the growth rates of the reimbursement programs and, in some cases, in reduced levels of reimbursement for healthcare services, and additional changes are anticipated. Such changes are likely to result in further limitations on reimbursement levels. See "Risk Factors - - Healthcare Reform Legislation." In addition, private payors, including managed care payors, increasingly are demanding discounted fee structures or the assumption by healthcare providers of all or a portion of the financial risk through prepaid capitation arrangements. Inpatient utilization, average lengths of stay and occupancy rates continue to be negatively affected by payor-required pre-admission authorization and utilization review and by payor pressure to maximize outpatient and alternative healthcare delivery services for less acutely ill patients. In addition, efforts to impose reduced allowances, greater discounts and more stringent cost controls by government and other payors are expected to continue. The Company is unable to predict the effect that these changes will have on its operations. Furthermore, limits on the scope of services reimbursed or on reimbursement rates and fees could have a material adverse effect on the financial results of the Company's operations.

#### Health Reform Legislation

In recent years, an increasing number of legislative initiatives have been introduced or proposed in Congress and in state legislatures that would effect major changes in the healthcare system, either nationally or at the state level. Among the proposals that have been introduced are price controls on hospitals, insurance market reforms to increase the availability of group health insurance to small businesses, requirements that all businesses offer health insurance coverage to their employees and the creation of a government health insurance plan or plans that would cover all citizens and increase payments by beneficiaries. The Company cannot predict whether any of the above proposals or any other proposals will be adopted, and if adopted, no assurance can be given that the implementation of such reforms will not have a material adverse effect on the Company's business. In Texas, a law has been passed which mandates that the State apply for a waiver from current Medicaid regulations to allow it to require that certain Medicaid participants be serviced through managed care providers. The Company is unable to predict whether Texas will be granted such a waiver or the effect on the Company's business of such law.

#### Liability Insurance

Most of the Company's subsidiaries are self-insured for general liability risks for claims limited to \$5 million per occurrence and for professional liability risks for claims limited to \$25 million per occurrence. Effective January 1, 1996, the Company's self-insured subsidiaries purchased general and professional liability insurance coverage for a three year term with a commercial insurer. These policies include coverage for claims in excess of \$5 million and limited to \$25 million per occurrence and have an unlimited aggregate. Coverage in excess of these limits up to \$100 million is maintained with major insurance carriers. These policies include coverage up to \$25 million per occurrence for general and professional liability risks.

#### Control By Principal Stockholder

Alan B. Miller, the Company's Chairman of the Board, President and Chief Executive Officer, controls approximately 83% and, upon consummation of this Offering, will control approximately \_\_\_% of the general voting power of UHS. Mr. Miller also owns an aggregate of \_\_\_% of Class A Common Stock and Class C Common Stock and upon consummation of the Offering will own \_\_\_% of Class A Common Stock and \_\_\_% of Class C Common Stock. As such, Mr. Miller can elect 80% of the Board of

Directors of UHS and accomplish a merger, sale, transfer of assets or other significant transaction without the approval of UHS' other stockholders.

#### USE OF PROCEEDS

The net proceeds to the Company from the sale of Shares being offered by it in this Offering, after deducting underwriting discounts and the estimated expenses of this Offering, are estimated to be \$\_\_\_\_ million (\$\_\_\_\_ million if the Underwriter's over-allotment option is exercised in full). Such proceeds will be used by the Company for the repayment of borrowings under the Company's revolving credit facility, which totaled approximately \$\_\_\_\_ million as of \_\_\_\_\_, 1996, which were incurred to fund the purchases of Northwest Texas Health and the First Hospital facilities. Borrowings under the Company's revolving credit facility bear interest at either (i) the prime rate or the sum of the certificate of deposit rate and between 0.625% to 1.125%, or (ii) in the case of Eurodollar loans, the sum of the Eurodollar rate and between 0.500% to 1.000%. The revolving credit facility matures in March 2000. After application of the proceeds from this Offering, \$\_\_\_\_ million will be available to the Company under the revolving credit facility. The Company expects to borrow under the revolving credit facility as needed in connection with acquisitions, although the Company has no understandings or agreements with respect to such acquisition and other corporate purposes.

CAPITALIZATION

The following table sets forth the capitalization of the Company at March 31, 1996, and such capitalization, as adjusted, to give effect to the acquisitions of Northwest Texas Health and the First Hospital facilities and the sale of the Shares offered hereby and the application of the net proceeds therefrom as described in "Use of Proceeds".

	March 31, 1996	
	-----	-----
	Actual	As Adjusted
	-----	-----
	(In thousands)	
Long-Term Debt:		
Notes payable (including obligations under capitalized leases of \$12,783 at December 31, 1995) with varying maturities through 2001; weighted average interest of 6.9% at December 31, 1995	\$	\$
Mortgages payable, interest at 6.0% to 11.0% with varying maturities through 2000		
Revolving credit and demand notes		
Commercial paper		
Revenue bonds:		
Interest at floating rates ranging from 4.1% to 4.5% and one at a fixed rate of 8.3% at December 31, 1995 with varying maturities through 2015		
8 3/4% Senior Notes due 2005, net of unamortized discount of \$1,112		
	-----	-----
Total Long-Term Debt		
Less: Amounts due within one year		
	-----	-----
	\$	\$
	-----	-----
Common Stockholders' Equity:		
Class A Common Stock, voting, \$.01 par value; authorized 12,000 shares; issued and outstanding 1,090 shares at December 31, 1995		
Class B Common Stock, limited voting, \$.01 par value; authorized 50,000 shares; issued and outstanding 12,592 shares at December 31, 1995		
Class C Common Stock, voting, \$.01 par value; authorized 1,200 shares; issued and outstanding 110 shares at December 31, 1995		
Class D Common Stock, limited voting, \$.01 par value; authorized 5,000 shares; issued and outstanding 22 shares at December 31, 1995		
Capital in excess of par value, net of deferred compensation of \$332 at December 31, 1995		
Retained earnings		
	-----	-----
Total Stockholders' Equity		
	-----	-----
Total Capitalization	\$	\$
	=====	=====

PRO FORMA FINANCIAL INFORMATION

The Company has entered into an agreement to purchase substantially all of the assets and operations of four behavioral health centers, located in Pennsylvania, as well as management contracts for seven other behavioral health centers and 33 acres of land adjacent to the Company's Wellington Regional Medical Center, for \$36.5 million and up to \$8 million which is contingent on future operating performance. See "Management's Discussion and Analysis of Financial Condition and Results of Operations-Liquidity and Capital Resources."

In May 1996, the Company acquired substantially all of the assets and operations of Northwest Texas Health Systems, a 360-bed medical complex located in Amarillo, Texas for \$12 million in cash. The assets acquired include the real and personal property, working capital and tangible assets, plus an additional amount based on the hospital's earnings before depreciation, interest and taxes. See "Management's Discussion and Analysis of Financial Condition and Results of Operations-Liquidity and Capital Resources."

During 1995, the Company acquired substantially all of the assets and operations of Manatee Memorial Hospital and Aiken Regional Medical Centers. In addition, during 1995, in connection with the acquisition of Aiken Regional Medical Centers, the Company divested substantially all of the assets and operations of Westlake Medical Center and Dallas Family Hospital and, in a separate transaction, sold substantially all of the assets of Universal Medical Center. See the notes to these pro forma financial statements included elsewhere in this Prospectus.

The Pro Forma Consolidated Statements of Income were prepared as if the foregoing transactions occurred as of January 1, 1995. The Pro Forma Condensed Consolidated Balance Sheet was prepared as if the foregoing transactions occurred on December 31, 1995. These pro forma financial statements should be read in connection with the historical financial statements and notes thereto included elsewhere or incorporated by reference in this Prospectus.

The pro forma financial information is unaudited and is not necessarily indicative of the consolidated results which actually would have occurred if the transactions had been consummated at the beginning of the periods presented, nor does it purport to present the future financial position and results of operations for future periods.

UNIVERSAL HEALTH SERVICES, INC.  
PRO FORMA CONDENSED CONSOLIDATED BALANCE SHEET  
MARCH 31, 1996  
(Unaudited)  
(In thousands)

	1996 Acquisitions				
	The Company Historical	Northwest Texas Health(A)	First Hospital(B)	Other Adjustments	The Company Pro Forma
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and cash equivalents	\$762	(\$125,565)	(\$43,500)	\$169,065(C)	\$762
Accounts receivable, net	116,400	16,764	6,171		139,335
Other current assets	23,892	9,816	588		34,296
Deferred income taxes	15,304	0	0		15,304
	-----	-----	-----	-----	-----
<b>TOTAL CURRENT ASSETS</b>	<b>156,358</b>	<b>(98,985)</b>	<b>(36,741)</b>	<b>169,065</b>	<b>189,697</b>
Property and equipment, net	411,215	85,785	32,000		529,000
<b>Other Assets:</b>					
Excess of cost over fair value of assets acquired	134,421	22,362	1,500		158,283
Deferred income taxes	18,717	0	0		18,717
Deferred charges and other	47,231	0	7,000		54,231
	-----	-----	-----	-----	-----
<b>TOTAL ASSETS</b>	<b>\$767,942</b>	<b>\$9,162</b>	<b>\$3,759</b>	<b>\$169,065</b>	<b>\$949,928</b>
	=====	=====	=====	=====	=====
<b>LIABILITIES AND STOCKHOLDER'S EQUITY</b>					
<b>CURRENT LIABILITIES:</b>					
Current maturities of debt	\$6,980	\$0	\$0		\$6,980
Accounts payable and accrued expenses	126,871	9,162	3,759		139,762
Federal and state taxes	6,382	0	0		6,382
	-----	-----	-----	-----	-----
<b>TOTAL CURRENT LIABILITIES</b>	<b>140,233</b>	<b>9,162</b>	<b>3,759</b>	<b>0</b>	<b>153,154</b>
Other non-current liabilities	81,482	0	0		81,482
Long-term debt, net of current maturities	230,401	0	0	64,295(D)	294,696
Common stockholders' equity	315,826	0	0	104,770(E)	420,596
	-----	-----	-----	-----	-----
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$767,942</b>	<b>\$9,162</b>	<b>\$3,759</b>	<b>\$169,065</b>	<b>\$949,928</b>
	=====	=====	=====	=====	=====

The accompanying notes and management's assumptions are an integral part of this statement.

UNIVERSAL HEALTH SERVICES, INC.

PRO FORMA CONDENSED CONSOLIDATED INCOME STATEMENT  
 FOR THE YEAR ENDED DECEMBER 31, 1995  
 (Unaudited)  
 (In thousands, except Per Share Data)

	The Company Historical	1995 Acquisitions and Divestitures(A)	1996 Acquisitions		Other Adjust- ments	The Company Pro Forma
			Northwest Texas Health(B)	First Hospital(C)		
Net Revenues	\$931,126	\$75,311	\$148,804	\$45,107		\$1,200,348
Operating charges:						
Operating expenses	361,049	31,884	67,137	12,867		472,937
Salaries and wages	329,939	17,560	50,890	20,748		419,137
Provision for doubtful accounts	76,905	6,497	11,712	1,854		96,968
Depreciation and amortization	51,371	6,595	7,789	2,132		67,887
Lease and rental expense	36,068	151	605	155		36,979
Interest expense, net	11,195	8,904	0	0	3,705(E)	23,804
Non-recurring charges	11,610	2,590	0	0		14,200
Total expenses	878,137	74,181	138,133	37,756	3,705	1,131,912
Income before income taxes	52,989	1,130	10,671	7,351	(3,705)	68,436
Provision for income taxes	17,505	822	0	1,573	5,464(F)	25,364
Net income	\$35,484	\$308	\$10,671	\$5,778	(\$9,169)	\$43,072
Earnings per common and common equivalent share	\$1.26					\$1.34
Weighted average number of common shares and equivalents	28,158,000					32,158,000

The accompanying notes and management's assumptions are an integral part of this statement.

UNIVERSAL HEALTH SERVICES, INC.

PRO FORMA CONDENSED CONSOLIDATED INCOME STATEMENT  
 FOR THE QUARTER ENDED MARCH 31, 1996  
 (Unaudited)  
 (In thousands, except Per Share Data)

	1996 Acquisitions				The Company Pro Forma
	The Company Historical	Northwest Texas Health(B)	First Hospital (C)	Other Adjustments	
Net Revenues	\$271,616	36,369	\$12,152		\$320,137
Operating charges:					
Operating expenses	102,335	17,195	3,511	(245) (D)	122,796
Salaries and wages	94,500	12,346	5,348		112,194
Provision for doubtful accounts	21,767	2,726	598		25,091
Depreciation and amortization	14,783	1,947	533		17,263
Lease and rental expense	9,405	188	133		9,726
Interest expense, net	4,648	0	0	823 (E)	5,451
Total expenses	247,438	34,402	10,123	578	292,541
Income before income taxes	24,178	1,967	2,029	(578)	27,596
Provision for income taxes	8,677	0	405	902 (F)	9,984
Net income	\$15,501	\$1,967	\$1,624	(\$1,481)	17,611
Earnings per common and common equivalent share	\$0.54				\$0.54
Weighted average number of common shares and equivalents	28,712,000				32,712,000

The accompanying notes and management's assumptions are an integral part of this statement.

UNIVERSAL HEALTH SERVICES, INC. AND SUBSIDIARIES

NOTES TO MANAGEMENT'S ASSUMPTIONS TO UNAUDITED  
PRO FORMA CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

Basis of Presentation:

The accompanying pro forma financial statements of the Company have been prepared to reflect the completion of the Northwest Texas Health System and First Hospital transactions as described in the introductory note to these pro forma financial statements.

In October 1995, the Company sold the real and personal property and substantially all of the operating assets of Universal Medical Center, a 202-bed acute care hospital located in Plantation, Florida for approximately \$19.5 million in cash.

In August 1995, the Company acquired Manatee Memorial Hospital, a 512-bed acute care hospital located in Bradenton, Florida, for \$139 million in cash. The acquired assets include the real and personal property, working capital and intangible assets.

In July 1995, the Company acquired the fixed assets of Aiken Regional Medical Centers ("Aiken"), including Aiken Regional Medical Center, The Carolina Cancer Center and the Aurora Pavilion from a subsidiary of Columbia/HCA Healthcare Corporation ("Columbia"). The acquired assets include the real property and moveable equipment together with intangible assets and certain working capital accounts, excluding accounts receivable.

All of the acquisitions have been accounted for as purchases by the Company and the operating results of the entities have been included in the Company's historical operating results from their respective dates of acquisition.

Adjustments to Pro Forma Balance Sheet

(A) Northwest Texas Health Acquisition:

	Pro Forma Adjustments			
	Northwest Texas Health Historical (1)	Assets and Liabilities not Acquired (2)	Allocation of Purchase Price (3)	Northwest Texas Health Acquisition
<b>ASSETS</b>				
<b>CURRENT ASSETS:</b>				
Cash and cash equivalents	\$33,200	(\$33,200)	(\$125,565)	(\$125,565)
Accounts receivable, net	16,764			16,764
Other current assets	46,518	(36,702)		9,816
Deferred income taxes				0
<b>TOTAL CURRENT ASSETS</b>	<b>96,482</b>	<b>(69,902)</b>	<b>(125,565)</b>	<b>(98,985)</b>
Property and equipment, net	65,176		20,609	85,785
<b>Other Assets:</b>				
Excess of cost over fair value of assets acquired			22,362	22,362
Deferred income taxes				0
Deferred charges and other	4,132	(4,132)		0
<b>TOTAL ASSETS</b>	<b>\$165,790</b>	<b>(\$74,034)</b>	<b>(\$82,594)</b>	<b>\$9,162</b>
<b>LIABILITIES AND STOCKHOLDER'S EQUITY</b>				
<b>CURRENT LIABILITIES:</b>				
Current maturities of debt	\$1,375	(\$1,375)		0
Accounts payable and accrued expenses	14,954	(5,792)		9,162
Federal and state taxes				0
<b>TOTAL CURRENT LIABILITIES</b>	<b>16,329</b>	<b>(7,167)</b>	<b>0</b>	<b>9,162</b>
Other non-current liabilities	592	(592)		0
Long-term debt, net of current maturities	6,205	(6,205)		0
Common stockholders' equity	142,664	(60,070)	(82,594)	0
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$165,790</b>	<b>(\$74,034)</b>	<b>(\$82,594)</b>	<b>\$9,162</b>

(1) To reflect the historical cost basis of the assets and liabilities of the Northwest Texas Healthcare System.

(2) To eliminate assets and liabilities not being acquired or assumed.

(3) To allocate purchase price based on fair value of assets acquired.

## (B) First Hospital Acquisition

	First Hospital Historical(1)	Pro Forma Adjustments		First Hospital Acquisition
		Assets and Liabilities not Acquired (2)	Allocation of Purchase Price (3)	
ASSETS				
CURRENT ASSETS:				
Cash and cash equivalents	\$521	(\$521)	(\$43,500)	(\$43,500)
Accounts receivable, net	9,156	(2,985)		6,171
Other current assets	7,740	(7,152)		588
Deferred income taxes	0			0
<b>TOTAL CURRENT ASSETS</b>	<b>17,417</b>	<b>(10,658)</b>	<b>(43,500)</b>	<b>(36,741)</b>
Property and equipment, net	20,209		11,791	32,000
Other Assets:				
Excess of cost over fair value of assets acquired	277	(277)	1,500	1,500
Deferred income taxes	0			0
Deferred charges and other	9,656	(9,656)	7,000	7,000
<b>TOTAL ASSETS</b>	<b>\$47,559</b>	<b>(\$20,591)</b>	<b>(\$23,209)</b>	<b>\$3,759</b>
LIABILITIES AND STOCKHOLDER'S EQUITY				
CURRENT LIABILITIES:				
Current maturities of debt	2,486	(2,486)		0
Accounts payable and accrued expenses	4,537	(778)		3,759
Federal and state taxes	420	(420)		0
<b>TOTAL CURRENT LIABILITIES</b>	<b>7,443</b>	<b>(3,684)</b>	<b>0</b>	<b>3,759</b>
Other non-current liabilities	0			0
Long-term debt, net of current maturities	15,432	(15,432)		0
Common stockholders' equity	24,684	(1,475)	(23,209)	0
<b>TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY</b>	<b>\$47,559</b>	<b>(\$20,591)</b>	<b>(\$23,209)</b>	<b>\$3,759</b>

(1) To reflect the historical cost basis of the assets and liabilities of First Hospital Corporation.

(2) To eliminate assets and liabilities not being acquired or assumed.

(3) To allocate purchase price based on fair value of assets acquired.

(C) To record the cash proceeds from the issuance of common stock and borrowings	\$169,065
(D) To record the net borrowings necessary to finance the 1996 transactions	64,295
(E) To record the issuance of 2,000,000 shares at \$55, net of offering costs	104,770



Adjustments to Pro Forma Consolidated Statements of Income

(A) To reflect the historical revenues and expenses of the hospitals acquired and divested as part of the Manatee, Aiken and Universal Medical Transactions. The revenues and expenses of Manatee, Aiken, Westlake, Dallas Family and Universal Medical Center reflected in the table below are for the period from January 1, 1995 through the respective dates of acquisition or divestiture.

	Year Ended December 31, 1995						
	The Aiken Transaction						
	Manatee	Aiken	Westlake	Dallas Family	Universal Medical Center	Pro Forma Adjustments	1995 Transactions, net
Net Revenues	\$86,133	\$44,233	(\$16,032)	(\$10,523)	(\$23,665)	(\$4,835)(1)	\$75,311
Operating charges:							
Operating expenses	35,469	20,247	(7,965)	(4,691)	(11,843)	667(2)	31,884
Salaries and wages	26,368	12,474	(7,061)	(4,354)	(9,867)		17,560
Provision for doubtful accounts	5,945	5,638	(1,775)	(2,228)	(1,083)		6,497
Depreciation and amortization	3,980	1,907	(1,295)	(884)	(1,375)	4,262(3)	6,595
Lease and rental expense	1,174	576	(1,813)	(562)	(417)	1,193(4)	151
Interest expense, net	7,334	92	0	0	0	1,478(5)	8,904
Non-recurring charges	0	0	0	0	5,251	(2,661)(6)	2,590
Management fees	2,446	1,299			0	(3,745)(7)	0
Total expenses	82,716	42,233	(19,909)	(12,719)	(19,334)	1,194	74,181
Income (loss) before income taxes	3,417	2,000	(3,877)	(2,196)	4,331	(6,029)	1,130
Provision (benefit) for income taxes	0	822					822
Net income (loss)	\$3,417	\$1,178	(\$3,877)	(\$2,196)	\$4,331	(\$6,029)	\$308

Year Ended  
December 31, 1995  
-----

(1) Adjustments to Net Revenues -	
o To eliminate nonoperating income at Manatee	(\$3,335)
o To eliminate management fees charged by UHS to Manatee	(1,500) -----
 Total adjustments to Net Revenues	 (4,835) -----
(2) To adjust operating expenses at manatee for state and local taxes and other operating expenses	667 -----
(3) Adjustments to Depreciation and amortization -	
o To eliminate historical depreciation expense at Manatee and Aiken	(5,887)
o To record historical depreciation and amortization expense based on average depreciable lives of 20 years for buildings and improvements, 5 years for equipment and 15 years for the amortization of good will at Manatee and Aiken	10,574
o To adjust historical depreciation expense on the real property transferred to UHT as part of the Aiken transaction	(425) -----
 Total adjustments to Depreciation and amortization	 4,262 -----
(4) To record lease and rental expense relating to the assets transferred from UHS to UHT	1,193 -----
(5) Adjustment to interest expense -	
o To eliminate historical interest expense at Manatee and Aiken	(7,426)
o To record interest savings on UMC proceeds	(1,100)
o To record interest on borrowings to finance the purchase transactions using borrowings generated from the Company's \$135 million Senior Notes, commercial paper and revolving credit facilities 10,004	10,004 -----
 Total adjustments to Interest expense	 1,478 -----
(6) To eliminate the loss on the Aiken transaction recorded in 1995	(2,661) -----
(7) To eliminate management fees paid to affiliates	(3,745) -----

## (B) Northwest Texas Health Pro Forma

	Year Ended December 31, 1995		Northwest Texas Health Pro Forma
	Northwest Texas Health Historical	Pro Forma Adjustments	
Net Revenues	\$152,717	(\$3,913)(1)	\$148,804
Operating charges:			
Operating expenses	62,487	4,650(2)	67,137
Salaries and wages	50,890		50,890
Provision for doubtful accounts	11,712		11,712
Depreciation and amortization	8,724	(935)(3)	7,789
Lease and rental expense	605		605
Interest expense, net	636	(636)(4)	0
Total expenses	135,054	3,079	138,133
Income (loss) before income taxes	17,633	(6,992)	10,671
Provision (benefit) for income taxes	0		0
Net income (loss)	\$17,663	(\$6,992)	\$10,671

	Three Months Ended March 31, 1996		Northwest Texas Health Pro Forma
	Northwest Texas Health Historical	Pro Forma Adjustments	
Net Revenues	\$37,519	(\$1,150)(1)	\$36,369
Operating charges:			
Operating expenses	16,419	776(2)	17,195
Salaries and wages	12,346		12,346
Provision for doubtful accounts	2,726		2,726
Depreciation and amortization	2,091	(144)(3)	1,947
Lease and rental expense	188		188
Interest expense, net	112	(112)(4)	0
Total expenses	33,882	520	34,402
Income (loss) before income taxes	3,637	(1,670)	1,967
Provision (benefit) for income taxes	0		0
Net income (loss)	\$3,637	(\$1,670)	\$1,967

	Year Ended December 31, 1995 -----	Three Months Ended March 31, 1995 -----
(1) Adjustments to Net Revenues -		
o To eliminate nonoperating income	(\$3,689)	(\$1,066)
o To eliminate ad valorem tax revenue at Northwest Texas Health	(8,224)	(2,084)
o To record indigent care receipts at Northwest Texas Health	8,000 -----	2,000 -----
Total adjustments to Net Revenues	(3,913) -----	(1,150) -----
(2) To adjust operating expenses at Northwest Texas Health for state and local taxes and other operating expenses	4,650 -----	776 ---
(3) Adjustments to Depreciation and amortization expense -		
o To eliminate historical depreciation expense at Northwest Texas Health	(8,724)	(2,091)
o To record historical depreciation and amortization expense based on average depreciable lives of 25 years for buildings and improvements, 7 years for equipment and 15 years for the amortization of goodwill at Northwest Texas Health	7,789 -----	1,947 -----
Total adjustments to Depreciation and amortization	(935) -----	(144) -----
(4) To eliminate historical interest expense	(636) -----	(112) -----

## (C) First Hospital Pro Forma

	December 31, 1995		
	First Hospital Historical	Pro Forma Adjustments	First Hospital Pro Forma
Net Revenues	\$45,107		\$45,107
Operating charges:			
Operating expenses	12,867		12,867
Salaries and wages	20,748		20,748
Provision for doubtful accounts	1,854		1,854
Depreciation and amortization	1,830	\$302(1)	2,132
Lease and rental expense	155		155
Interest expense, net	1,876	(1,876)(2)	0
Management fees	2,751	(2,751)(3)	0
Total expenses	42,081	(4,325)	37,756
Income (loss) before income taxes	3,026	4,325	7,351
Provision (benefit) for income taxes	1,573		1,573
Net income (loss)	\$1,453	\$4,325	\$5,778

	Three Months ended March 31, 1996		
	First Hospital Historical	Pro Forma Adjustments	First Hospital Pro Forma
Net Revenues	\$12,152		\$12,152
Operating charges:			
Operating expenses	3,511		3,511
Salaries and wages	5,348		5,348
Provision for doubtful accounts	598		598
Depreciation and amortization	452	81(1)	533
Lease and rental expense	133		133
Interest expense, net	542	(542)(2)	0
Management fees	561	(561)(3)	0
Total expenses	11,145	(1,022)	10,123
Income (loss) before income taxes	1,007	1,022	2,029
Provision (benefit) for income taxes	405		405
Net income (loss)	\$602	\$1,022	\$1,624

(1) Adjustments to depreciation and amortization expense		
o To eliminate historical depreciation expense at First Hospital	(\$1,830)	(\$ 425)
o To record historical depreciation and amortization expense based on average depreciable lives of 25 years for buildings and improvements, 7 years for equipment and 15 years for the amortization of goodwill at First Hospital	2,132	533
	-----	---
Total adjustments to Depreciation and amortization	302	81
	---	--
(2) To eliminate historical interest expense	(1,876)	(542)
	-----	-----
(3) To eliminate management fees paid to First Hospital	(2,751)	(561)
	-----	-----
- - - - -		
(D) To eliminate acquisition costs incurred by UHS related to Northwest Texas Health and First Hospital		(245)
		-----
(E) Adjustments to interest expense-		
o To record interest on borrowings to finance the purchase transactions using borrowings under the Company's revolving credit facility at an average rate of 6.77% and 6.13%, respectively	4,353	985
o To record interest income on the \$7,000,000 loan to First Hospital	(648)	(162)
	-----	-----
Total adjustments to interest expense	3,705	823
	-----	---
(F) To adjust income tax expense	5,464	902
	-----	---

SELECTED FINANCIAL DATA

The selected consolidated financial and other data presented below for, and as of the end of, each of the five years in the period ended December 31, 1995, have been derived from the consolidated financial statements of the Company, which have been audited by Arthur Andersen LLP. The selected consolidated financial data presented below for, and as of the end of the three-month periods ended March 31, 1995 and 1996 have been prepared on the same basis as the audited financial statements of the Company and include all adjustments (consisting only of normal recurring adjustments) necessary to present fairly the information set forth therein. This data should be read in conjunction with the consolidated financial statements, related notes thereto, "Management's Discussion and Analysis of Financial Condition and Results of Operations" and other financial information included elsewhere or incorporated by reference in this Prospectus.

	Years Ended December 31,					(Unaudited) Three Months Ended March 31,	
	1991	1992	1993	1994	1995	1995	1996
	(Dollars in Thousands)						
Statement of Operations:							
Net revenues	\$691,619	\$731,227	\$761,544	\$782,199	\$931,126	\$220,715	\$271,616
Costs and expenses:							
Operating expenses	283,511	285,922	299,645	298,108	361,049	84,469	102,335
Salaries and wages	255,067	265,017	280,041	286,297	329,939	78,021	94,500
Provision for doubtful accounts	44,832	45,008	55,409	58,347	76,905	17,185	21,767
Depreciation and amortization	35,022	49,059	39,599	42,383	51,371	11,310	14,783
Lease and rental expense	34,479	33,854	34,281	34,097	36,068	8,772	9,405
Interest expense, net	8,150	11,414	8,645	6,275	11,195	1,614	4,648
Nonrecurring charges	--	--	8,828	9,763	11,610	--	--
Total operating charges	661,061	690,274	726,448	735,270	878,137	201,371	247,438
Income before income taxes	30,558	40,953	35,096	46,929	52,989	19,344	24,178
Provision for income taxes	10,239	20,933	11,085	18,209	17,505	7,503	8,677
Net income	\$ 20,319	\$ 20,020	\$ 24,011	\$ 28,720	\$ 35,484	\$ 11,841	\$ 15,501
Per Share Data:							
Net income	\$ .73	\$ .72	\$ .86	\$ 1.01	\$ 1.26	\$ .43	\$ .54
Weighted Average number of shares outstanding	29,984,000	29,940,000	29,638,000	28,778,000	28,158,000	27,884,000	28,712,000
Balance Sheet Data:							
Working capital	\$ 14,345	\$ 33,716	\$ 15,500	\$ 14,607	\$ 21,905	\$ 15,593	\$ 16,125
Total assets	500,706	472,427	460,422	521,492	748,051	539,232	767,942
Long-term borrowing	127,235	114,959	75,081	85,125	237,086	75,038	230,401
Total debt	179,872	118,696	79,394	92,361	244,211	82,213	237,381
Total stockholders' equity	184,353	202,903	224,488	260,629	297,700	272,888	315,826

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS  
OF OPERATIONS

Results of Operations

Three Months of 1996 Compared to Three Months of 1995 (Consolidated)

Net revenues increased 23% (\$51 million) for the three months ended March 31, 1996 over the comparable prior year period due primarily to the acquisitions of a 225-bed acute care facility and a 512-bed acute care facility acquired during the third quarter of 1995, net of revenue effects of three acute care facilities divested during the third and fourth quarter of 1995, and revenue growth at facilities owned during both periods. Net revenues at hospital facilities owned during both periods increased 4% (\$8 million) for the three months ended March 31, 1996 over the comparable prior year period, excluding the additional revenues received from the special Medicaid reimbursements received by two of the Company's acute care facilities which participate in the Texas Medical Assistance Program. Upon meeting certain conditions of participation and serving a disproportionately high share of the state's low income patients, the hospitals became eligible and received additional reimbursements totaling \$1.8 million during the first quarter of 1996 and \$3.8 million during the first quarter of 1995. These programs are scheduled to terminate in August, 1996 and the Company cannot predict whether these programs will continue beyond the scheduled termination date.

Excluding the net revenue effects of the special Medicaid reimbursement programs mentioned above, earnings before interest, income taxes, depreciation, amortization and lease and rental expense ("EBITDAR") increased 37% or \$14 million for the three months ended March 31, 1996 as compared to \$37 million in the comparable prior year period. Overall operating margins, excluding the special Medicaid reimbursements, were 19.0% for the three months ended March 31, 1996 as compared to \$37 million in the comparable prior year period. Overall operating margins, excluding the special Medicaid reimbursements, were 19.0% for the three months ended March 31, 1996 as compared to 17.2% in the comparable prior year period.

Acute Care Services

Net revenues from the Company's acute care hospitals and ambulatory treatment centers accounted for 88% and 86% of the consolidated net revenues for the three month periods ended March 31, 1996 and 1995, respectively. Net revenues at the Company's acute care hospitals owned during both periods increased 6% after excluding the revenues received from the special Medicaid reimbursements described above. Despite the continued shift in the delivery of healthcare services to outpatient care, the Company's acute care hospitals owned during both periods experienced a 6% increase in inpatient admissions and a 4% increase in patient days in 1996 as compared to 1995. Outpatient activity at the Company's acute care hospitals continues to increase as a result of advances in medical technologies, which allow more services to be provided on an outpatient basis, and increased pressure from Medicare, Medicaid, health maintenance organizations ("HMOs"), preferred provider organizations ("PPOs") and insurers to reduce hospital stays and provide services, where possible, on a less expensive outpatient basis. To accommodate the increased utilization of outpatient services, the Company has expanded or redesigned several of its outpatient facilities and services.

Behavioral Health Services

Net revenues from the Company's behavioral health services facilities accounted for 12% and 14% of the consolidated net revenues for the three month periods ended March 31, 1996 and 1995, respectively. Net revenues at the Company's psychiatric hospitals owned during both periods decreased 6% during the three months ended March 31, 1996 as compared to the comparable prior year period. Although the admissions, patient days and length of stay at these facilities increased approximately 1% during the 1996 quarter as compared to the 1995 quarter, the decrease in net revenues resulted primarily from the fact that residential treatment days, which reimburse the Company at lower rates per day as compared to other behavioral health care services, constituted a greater percentage of patient days than in the prior year period. The Company's behavioral health care facilities have continued to be effected by changes in the delivery of psychiatric services and continued cost containment pressures from payors which includes a greater emphasis on the utilization of outpatient services. Management of the Company has responded to these trends by developing and marketing new outpatient treatment programs.

## Other Operating Results

Depreciation and amortization expense increased 31% to \$3.5 million for the three months ended March 31, 1996 as compared to the comparable prior year period due primarily to the Company's acquisition of two acute care hospitals in July and August of 1995 partially offset by the effect of three acute care facilities divested in July and October of 1995.

Interest expense increased \$3.0 million for the three month period ended March 31, 1996 over the 1995 quarter due primarily to increased borrowings used to finance the purchase of two acute care hospitals during the third quarter of 1995.

The effective tax rate was 36% and 39% for the three month periods ended March 31, 1996 and 1995, respectively. The decrease in the effective rate was due primarily to the financing of employee benefit programs.

## General Trends

An increased proportion of the Company's revenue is derived from fixed payment services, including Medicare and Medicaid which accounted for 48% and 43% of the Company's net patient revenues for the three months ended March 31, 1996 and 1995, respectively, excluding the additional revenues from special Medicaid reimbursement programs. The Medicare program reimburses the Company's hospitals primarily based on established rates by a diagnosis related group for acute care hospitals and by cost based formula for psychiatric hospitals.

In addition other payors continue to actively negotiate the amounts they will pay for services performed. In general, the Company expects the percentage of its business from managed care programs to grow, including HMOs, PPOs and Medicare and Medicaid beneficiaries enrolled in such programs. The consequent growth in managed care networks and the resulting impact of these networks on the operating results of the Company's facilities vary among the markets in which the Company operates.

In addition to the trends described above that continue to have an impact on operating results, there are a number of other, more general factors affecting the Company's business. Both the House of Representatives and the Senate are considering legislation providing for substantial Medicare savings over an extended period, including reductions in payments to hospitals, which would limit the rate of growth of the program. The Company can not predict what new legislation may ultimately be enacted, and if enacted, no assurance can be given that the implementation of such reforms will not have a material adverse effect on the Company's business. In Texas, a law has been passed which mandates that the state senate apply for a waiver from current Medicaid regulations to allow the state to require that certain Medicaid participants be serviced through managed care providers. The Company is unable to predict whether Texas will be granted such a waiver or the effect on the Company's business of such waiver. See "Risk Factors - Health Reform Legislation."

## 1995 Compared to 1994 and 1993 (Consolidated)

Net revenues increased 19% (\$149 million) to \$931 million in 1995 over 1994 and 3% (\$21 million) to \$782 million in 1994 as compared to 1993. The increase during 1995 was primarily attributable to revenues generated at two acute care facilities acquired by the Company during 1995 net of the revenue effects of the three acute care facilities divested during the year (\$58 million), revenue growth at acute care facilities owned during both years (\$44 million) and a full year of revenue generated at an acute care facility acquired by the Company in November 1994 (\$29 million). The increase in net revenues in 1994 as compared to 1993 resulted primarily from revenue growth at facilities owned during both years and the acquisition and development of ambulatory treatment centers.

Net revenues at hospital facilities owned during all three periods increased by 7% (\$47 million) in 1995 over 1994 and 7% (\$42 million) in 1994 over 1993, excluding the additional revenues received by two of the Company's acute care facilities which participate in the Texas Medical Assistance Program. Upon meeting certain conditions of participation and serving a disproportionately high share of the state's low income patients, these two hospitals became eligible and received additional reimbursements totalling \$12.6 million in 1995, \$12.7 million in 1994 and \$13.5 million in 1993. These programs are scheduled to terminate in August 1996 and the Company cannot predict whether these programs will continue beyond the scheduled termination date. The Company acquired a 225-bed acute care hospital in July 1995

and a 512-bed acute care hospital in August 1995 which contributed combined net revenues of \$89 million during 1995. The Company divested three acute care hospitals during 1995 and two acute care hospitals during 1993 which contributed combined net revenues of \$50 million, \$81 million and \$115 million during 1995, 1994 and 1993, respectively. Net revenues at the Company's ambulatory treatment centers increased to \$23 million in 1995 from \$17 million in 1994 and \$11 million in 1993.

Excluding the revenue effects of the special Medicaid reimbursement programs, EBITDAR increased to \$151 million in 1995 from \$127 million in 1994 and \$113 million in 1993. The Company's consolidated operating margins were 16.4% in 1995, 16.5% in 1994 and 15.1% in 1993. While operating margins at the Company's acute care and behavioral health services facilities owned during both 1995 and 1994 increased, the Company's consolidated margin was lower in 1995 as compared to 1994 due to losses sustained at the three acute care facilities divested during 1995. The improvement in the Company's consolidated operating margins in 1994 compared to 1993 was due primarily to the divestiture of two low margin acute care facilities in 1993 and lower insurance expense in 1994 as compared to 1993.

#### Acute Care Services

Net revenues from the Company's acute care hospitals and ambulatory treatment centers accounted for 86%, 85% and 84% of consolidated net revenues in 1995, 1994 and 1993, respectively.

Net revenues at the Company's acute care hospitals owned during each of the last three years increased 9% in 1995 over 1994 and 10% in 1994 over 1993, after excluding the revenues received from the special Medicaid reimbursements described above. Despite the continued shift in the delivery of healthcare services to outpatient care, the Company's acute care hospitals experienced a 9% increase in inpatient admissions and a 5% increase in patient days in 1995 as compared to 1994 due primarily to increased inpatient volume at two of the Company's larger facilities. Admissions and patient days at acute care facilities owned during each of the last three years increased 10% and 8%, respectively, in 1994 as compared to 1993 due primarily to additional capacity and expansion of service lines at two of the Company's larger facilities. Outpatient activity at the Company's acute care hospitals continues to increase as gross outpatient revenues at these hospitals increased 17% in 1995 over 1994 and 15% in 1994 over 1993 and comprised 22% of the Company's gross patient revenues in each of the last three years. The increase is primarily the result of advances in medical technologies, which allow more services to be provided on an outpatient basis, and increased pressure from Medicare, Medicaid, HMOs, PPOs and insurers to reduce hospital stays and provide services, where possible, on a less expensive outpatient basis. To accommodate the increased utilization of outpatient services, the Company has expanded or redesigned several of its outpatient facilities and services.

To take advantage of the trend toward increased outpatient services, the Company has continued to invest in the acquisition and development of outpatient surgery and radiation therapy centers. As of December 31, 1995, the Company operated or managed twenty-five outpatient treatment centers, including three added during 1995, which have contributed to the increase in the Company's outpatient revenues. The Company expects the growth in outpatient services to continue, although the rate of growth may be moderated in the future.

Excluding the revenues received from the special Medicaid reimbursements described above, operating margins (EBITDAR) at the Company's acute care hospitals owned during all three years were 22.6%, 22.1% and 21.3% in 1995, 1994 and 1993, respectively. The improvement in 1995 over 1994 was primarily the result of increased operating margins at certain of the Company's acute care facilities. The margin improvement in 1994 over 1993 resulted primarily from lower insurance expense. Although the Company's acute care operating margins have increased during the last three years, pressure on operating margins is expected to continue due to the industry-wide trend away from charge-based payors which limits the Company's ability to increase its prices.

#### Behavioral Health Services

Net revenues from the Company's behavioral health services hospitals accounted for 13%, 14% and 15% of consolidated net revenues in 1995, 1994 and 1993, respectively. Net revenues at the Company's behavioral health hospitals owned during each of the last three years increased 1% in 1995 over 1994 and decreased 7% in 1994 as compared to 1993. The increase in 1995 over 1994 resulted primarily from a 4% increase in admissions and a 2% increase in patient days while the average length of stay decreased 2% to 13.5 days in 1995 from 13.8 days in 1994.

During 1994 admissions increased 12% over 1993 while patient days decreased 3% due to a 13% decrease in the average length of stay to 13.8 days in 1994 from 15.8 days in 1993. The reduction in the average length of stay during the last three years is a result of changing practices in the delivery of psychiatric services and continued cost containment pressures from payors which includes a greater emphasis on the utilization of outpatient services. Management of the Company has responded to these trends by developing and marketing new outpatient treatment programs. The shift to outpatient care is reflected in higher revenues from outpatient services, as gross outpatient revenues at the Company's behavioral health services hospitals increased 10% in 1995 over 1994 and 17% in 1994 over 1993 and now comprises 16% of the Company's behavioral health services gross patient revenues as compared to 15% in 1994 and 13% in 1993.

Operating margins (EBITDAR) at the facilities owned during all three years were 19.7% in 1995, 15.8% in 1994 and 21.5% in 1993. The increase in the profit margin in 1995 as compared to 1994 was caused by an increase in admissions, stabilization in length of stay and cost reductions implemented in response to the managed care environment. The decrease in the profit margin in 1994 as compared to 1993 was primarily caused by the decrease in net revenues at certain facilities which declined due to an increase in Medicaid denials, a decrease in days of care delivered and a decline in the net revenue per day.

#### Other Operating Results

During 1995, the Company recorded \$11.6 million of net nonrecurring charges which consists of: (i) a \$14.2 million pre-tax charge due to impairment of long-lived assets; (ii) a \$2.7 million loss on disposal of two acute care facilities which were exchanged along with \$44 million of cash for a 225-bed acute care hospital; and (iii) a \$5.3 million pre-tax gain realized on the sale of a 202-bed acute care hospital which was divested during the fourth quarter of 1995 for cash proceeds of \$19.5 million.

As discussed elsewhere, changes in third party payment methods, advances in medical technologies, legislative and regulatory initiatives at the Federal and state levels along with increased competition from other providers have impacted operating margins at the Company's facilities in recent years. These industry conditions have adversely impacted certain of the Company's specialized facilities and certain of the Company's smaller facilities in more competitive markets.

In conjunction with the development of the Company's operating plan and 1996 budget, management assessed the current competitive position of these facilities and estimated future cash flows expected from these facilities. As a result, the Company recorded a \$14.2 million pre-tax charge during 1995 to write-down the carrying value of certain intangible and tangible assets at these facilities. In measuring the impairment loss, the Company estimated fair value by discounting expected future cash flows from each facility using the Company's internal hurdle rate. The impairment loss primarily related to four facilities in the Company's behavioral health services division and three facilities in its ambulatory treatment center division.

During 1995, the impact of managed care was most dramatically felt at the Company's free standing chemical dependency and residential treatment centers. The Company operates two chemical dependency facilities with combined 1995 net revenues of \$8.6 million. Substantially all of the non-Medicare business at these facilities is now managed to a large degree by third-party payors. The increased penetration of managed care into this segment has resulted in a continued shift from inpatient care as the primary treatment model to a detoxification/partial hospitalization program resulting in fewer admissions and patient days. Combined with increasing emphasis by payors on price as the most important variable among providers and the increased competition resulting from acute care providers expanding to offer dual diagnosis and ambulatory detoxification services, the Company has determined that both profit margins and volumes at these facilities have been permanently impaired. In addition, CHAMPUS patients account for a significant portion of the Company's net revenue at its two residential treatment centers which had combined net revenues of \$10.9 million in 1995. Changes in CHAMPUS regulations and managed care penetration into this segment of the business have driven down lengths of stay dramatically. At these facilities, whose profitability is largely dependent on very long lengths of stay, the decline in the average length of stay has resulted in a permanent impairment.

Within the Company's ambulatory treatment center division, three centers with combined 1995 net revenues of \$3.7 million, are located in highly competitive markets which have become heavily penetrated with managed care. As a result, net revenues per case and case volumes at these centers have decreased 11% and 7%, respectively, in 1995 as

compared to 1994 due primarily to increased influence of payors, increased monitoring of outpatient services and willingness of hospitals to compete with ambulatory treatment centers on price. The Company expects these unfavorable trends to continue within these two geographical markets resulting in a permanent impairment.

During 1994, nonrecurring charges of \$9.8 million were recorded consisting of the following: (i) a \$4.3 million estimated loss on the disposal of two acute care facilities mentioned above; (ii) a \$2.8 write-down of the carrying value of a psychiatric hospital owned by the Company and leased to an unaffiliated third party which is currently in default under the terms of the lease agreement; (iii) a \$1.4 million write-down recorded against the book value of the real property of a behavioral health services hospital; and (iv) \$1.3 million of expenses related to the disposition of a non-strategic business. Included in the \$8.8 million of nonrecurring charges recorded in 1993 in \$4.4 million loss on disposal of two acute care facilities divested during the fourth quarter of 1993 and \$4.4 million related to the winding down or disposition of non-strategic businesses.

Depreciation and amortization expense increased \$9.0 million in 1995 over 1994 due primarily to the Company's acquisition of two acute care hospitals in July and August of 1995, net of effects of three acute care facilities divested during the year (\$5.6 million), a full year of depreciation expense of an acute care hospital acquired in November of 1994 (\$1.1 million) and the increased depreciation expense related to capital expenditures and acquisition of outpatient treatment centers (\$2.3 million). Depreciation and amortization expense increased \$2.8 million in 1994 over 1993 due primarily to \$1.9 million of such expenses related to the Company's acquisition of outpatient treatment centers and the increased depreciation expense related to capital expenditures made in the Company's acute care division.

Interest expense increased \$4.9 million or 78% during 1995 over 1994 due primarily to borrowings used to finance the purchase of two acute care hospitals during 1995. The Company issued \$135 million of Senior Notes during 1995 which have a coupon rate of 8.75% (9.2% effective rate including amortization of interest rate swap termination fees and amortization of bond discount). The \$131 million of net proceeds generated from the issuance of these notes were used to finance the cash purchase price of the two acute care hospitals acquired during 1995 while the excess of the purchase price over the net proceeds (\$52 million) was financed from operating cash flows and borrowings under the Company's commercial paper and revolving credit facilities. Interest expense decreased \$2.4 million or 27% in 1994 as compared to 1993 was due to lower average outstanding borrowings.

The effective tax rate was 33%, 39% and 32% in 1995, 1994 and 1993, respectively. The decrease in effective tax rate in 1995 as compared to 1994 was due to: (i) the deductibility of previously non-deductible goodwill amortization resulting from the sale of three acute care hospitals; and (ii) the financing of employee benefit programs. The increase in the effective tax rate for 1994 as compared to 1993 was due to the 1993 tax provision containing a reduction in the state tax provision.

#### Inflation

The healthcare industry is very labor-intensive and salaries and benefits are subject to inflationary pressures, as are supply costs which tend to escalate as vendors pass on the rising costs through price increases. Although the Company cannot predict its ability to continue to cover future costs increases, management believes that through the adherence to cost containment policies, labor management and reasonable price increases, the effects of inflation, which has not had a material impact on the results of operations during the last three years, on future operating margins should be manageable. However, the Company's ability to pass on these increased costs associated with providing healthcare to Medicare and Medicaid patients may be limited since although these fixed payments rates are indexed for inflation annually, the increases have historically lagged behind actual inflation.

#### Liquidity and Capital Resources

Net cash provided by operating activities was \$32.7 million for the three months ended March 31, 1996 and \$24.1 million for the three months ended March 31, 1995. The \$8.6 million increase during the 1996 quarter as compared to the 1995 comparable period was primarily due to a \$5.7 million increase in the net income plus the addback of the non-cash charges (depreciation, amortization and provision for self-insurance reserves). In addition, cash flow from operating activities in the first quarter of 1995 was adversely impacted by an increase in accounts receivable resulting from a temporary decline in cash collections due to information systems conversions at the Company's hospitals. Partially

offsetting these changes was a \$2.7 million increase in payments made in settlement of self-insurance claims. The net cash provided by operating activities substantially exceeded the scheduled maturities of long-term debt.

During the first three months of 1996, the Company used \$25.7 million of its operating cash flow to finance capital expenditures (including \$7 million spent on the construction of a new medical complex in Summerlin, Nevada) and \$6.8 million to reduce outstanding debt.

Subsequent to the end of the 1996 first quarter, the Company executed a purchase agreement to acquire four behavioral health care hospitals located in Pennsylvania and seven contracts to manage behavioral health programs. This purchase transaction, which is subject to regulatory approval, is expected to be completed in June, 1996. The total purchase price for the acquisition of these hospitals and management contracts is \$36.5 million in cash for the operations and the property, plant and equipment and up to an additional \$5 million which is contingent upon the future operating performance of the acquired assets. In May of 1996, the Company advanced \$36.5 million to the seller pursuant to a term note, which is secured by the stock of the subsidiaries to be acquired by the Company, which matures upon the earlier of the granting of regulatory approval and the closing of the purchase transaction, or October 31, 1996. Also in connection with this transaction, the Company entered into a \$7 million loan agreement which is secured by the stock of the subsidiaries to be acquired by the Company. The \$7 million note, the term of which may be extended upon closing of the above mentioned purchase transaction, is scheduled to mature upon the earlier of the granting of regulatory approval and the closing of the purchase transaction described above, or October 31, 1996.

In May, 1996 the Company completed the acquisition of Northwest Texas Healthcare System located in Amarillo, Texas for approximately \$125 million in cash. Northwest Texas Healthcare System consists of a 360 licensed bed full service acute care hospital and free standing behavioral health hospital, two urgent care clinics and other operations. The funds used to finance the above mentioned transactions were borrowed on the Company's revolving credit facility.

The Company expects to finance all capital expenditures and acquisitions with internally generated funds, borrowed funds or the sale of debt or equity securities. As of March 31, 1996, after including the \$168.5 million of additional borrowings for the purchase transactions described above, the Company had \$42 million of unused borrowing capacity under its commercial paper and revolving credit facilities.

## BUSINESS

### General

The principal business of the Company is owning and operating acute care hospitals, behavioral health centers, ambulatory surgery centers and radiation oncology centers. Presently, the Company operates 35 hospitals, consisting of 16 acute care hospitals and 19 behavioral health centers, in Arkansas, California, Florida, Georgia, Illinois, Louisiana, Massachusetts, Michigan, Missouri, Nevada, Oklahoma, Pennsylvania, South Carolina, Texas and Washington. The Company, as part of its Ambulatory Treatment Centers Division owns outright, or in partnership with physicians, and operates or manages 26 surgery and radiation oncology centers located in 15 states.

Services provided by the Company's hospitals include general surgery, internal medicine, obstetrics, emergency room care, radiology, oncology, diagnostic care, coronary care, pediatric services and psychiatric services. The Company provides capital resources as well as a variety of management services to its facilities, including central purchasing, data processing, finance and control systems, facilities planning, physician recruitment services, administrative personnel management, marketing and public relations.

### Industry Overview

Healthcare is one of the largest industries in the United States, representing total expenditures of approximately \$938.3 billion, or 13.9% of gross domestic product, in 1994 according to the Federal Healthcare Financing Administration ("HCFA"). Increases in healthcare expenditures, including hospital expenditures, historically have outpaced inflation due to, among other factors, the aging of the population and the increased availability and use of high-technology treatments and tests. According to HCFA, healthcare expenditures increased by approximately 6.1% in 1994 from approximately \$884.0 billion in 1993.

In response to escalating healthcare costs, government and private purchasers of healthcare services have undertaken substantial revisions in their payment methodologies and have increased significantly the degree to which they monitor the utilization of services. Additionally, payors increasingly are utilizing HMOs and PPOs as cost-effective alternatives to traditional fee-for-service health insurance plans. Under these systems, hospitals bear the financial risk of providing healthcare services since they receive a specific, fixed reimbursement for each treatment, or specific fixed periodic payments based on the number of members of the HMO or PPO served or eligible for service by that hospital, regardless of the actual costs of providing the care. These payment systems have resulted in increased contractual allowances and discounts to hospitals' standard charges for services and a shift from inpatient to outpatient care.

These changes in payment methodologies have created many changes in the provision of healthcare. A significant shift from inpatient to outpatient care has resulted in significant unused hospital capacity and increases in the utilization of outpatient services and greater outpatient revenues. As a result, in part, of the changes in the industry, there has been significant consolidation in the hospital industry over the past few years. In response to payor trends, integrated healthcare networks have been established to provide a continuum of patient care in a cost-effective framework.

### Business Strategy

The Company's strategy to enhance its profitability and to continue to provide high quality, cost-effective healthcare services includes the following key elements:

- o establish and maintain market leadership positions in small and medium-sized markets with favorable demographics;
- o develop or participate in the leading integrated healthcare delivery system in each of its hospital's markets;
- o develop and maintain strong relationships with physicians;

- o maintain a low cost structure while providing high quality care; and
- o attract managed care contracts.

#### Establish and Maintain Leadership Positions in Small and Medium-Sized Markets with Favorable Demographics

The Company believes that small and medium-sized markets provide the Company with strong opportunities for profitability since such markets typically are less competitive than major metropolitan markets and have lower cost structures. The Company strives to enhance its leadership position in its existing markets by improving the hospital's physical plant, by improving and increasing the services offered by the hospital and by making complementary acquisitions or constructing additional facilities. In determining whether to enter new markets, the Company considers, among other factors, the competitive situation and demographic profile.

Examples of the Company's development and expansion of operations in small and medium-sized markets is the Company's recent acquisition and development activities. In Las Vegas, which is located in the fastest growing MSA in the nation, the Company owns the 398-bed Valley Hospital. At Valley Hospital, the Company recently developed an outpatient surgery center, conducted a major renovation of its emergency room and is establishing a neonatal intensive care unit. In addition, to further enhance the Company's leadership in Las Vegas, the Company is developing, with the Howard Hughes Corporation, a medical complex, including a 129-bed acute care hospital, an ambulatory surgery center, a medical office building, and a diagnostic center in the community of Summerlin, Nevada, in western Las Vegas. Howard Hughes Corporation has granted to the Company the exclusive right to operate medical facilities in Summerlin.

In McAllen, Texas, to complement the Company's market leading 428-bed McAllen Medical Center, the Company recently acquired Edinburg Hospital, located in Edinburg, north of McAllen. McAllen is in the third fastest growing MSA in the nation. The Company is further expanding its presence in the McAllen market by building a new 100-bed acute care hospital in Edinburg and converting the existing property to a nursing and rehabilitation facility.

The Company's recent acquisitions of Aiken and Manatee in 1995 provide the Company with two market leaders in markets with favorable demographics. Aiken, a 225-bed medical complex located in Aiken, South Carolina, is the only hospital located in Aiken County, South Carolina. In addition, to acquire Aiken, the Company exchanged Dallas Family Hospital and Westlake Medical Center, two hospitals which are not leaders in their markets and which the Company was unable to link to their respective market leaders. Manatee, a 512-bed acute care hospital, is one of two hospitals in Manatee County, Florida.

The Company's recent acquisition of Northwest Texas Health also provides the Company with a market leader. Northwest Texas Health is one of two hospitals located in Amarillo, Texas. Amarillo is located 90 miles from the next largest city. The Company intends to position Northwest Texas Health as the hub of a health care delivery system. Amarillo is a market of 286,000 people growing 20% faster than the population of the U.S. as a whole. Northwest Texas Health Care is a full service tertiary health care system with market leading cardiac, obstetrics, pediatrics, trauma, and behavioral health services. In addition to the acute care and behavioral health hospitals, Northwest Texas also operates two fully equipped outpatient urgent care clinics and the county's only ambulance and only rescue helicopter services. The System had been government operated. The Company expects to improve the operating performance of the System by adding services, more aggressively marketing existing capabilities, reducing supply expenses, reducing the expense of purchased services, and reducing labor costs.

The majority of the Company's behavioral health centers are either the first or second largest facility in their respective markets, ranked by beds/revenues. In April 1996, the Company entered into an agreement to acquire First Hospital. This acquisition will augment the Company's presence in Pennsylvania. Each of the First Hospital facilities is the leading provider of behavioral health services in its market. The combination of the four owned facilities and their related outpatient activities plus the four managed units in Pennsylvania create a comprehensive behavioral health network in Pennsylvania. The company believes its historical success in operating behavioral health facilities, when coupled with the acquired contract management business of First Hospital, will make it an effective competitor for new contracts to manage behavioral health units of hospitals.

The Company has also established market leadership positions with most of its ambulatory surgery centers and radiation oncology centers. The majority of the Company's surgery centers are the sole free standing providers in their respective markets and all except one of the Company's free standing radiation centers are the sole providers. The Company seeks to acquire ambulatory surgery centers and radiation oncology centers which are the sole free standing providers in a market since these centers provide a cost-effective alternative to the local hospital.

#### Develop Integrated Healthcare Delivery Systems

In each of its hospital's markets, the Company has established or is developing an integrated healthcare delivery system to offer a full range of patient care on a cost-effective basis. Through the development of integrated healthcare delivery systems, the Company believes that it will augment revenues and market share by attracting an increasing share of large, sophisticated governmental and private sector managed care contracts. The Company believes that hospitals are the logical hubs for the development of integrated healthcare delivery systems due to their highly developed infrastructure, extensive base of services, sophisticated equipment and skilled personnel. The Company believes that the development of integrated healthcare delivery systems is accomplished by (i) maintaining a single hospital's leadership in its market or (ii) coordinating the services of its hospital with the market leader.

In certain markets where the Company is a market leader, for example Las Vegas, Nevada, and McAllen, Texas, the Company has positioned its hospitals as the center of healthcare delivery systems by responding to community needs and developing new services. In Las Vegas, for example, the Company developed an outpatient surgery center, conducted a major renovation of its emergency room and is establishing a neonatal intensive care unit. In the Las Vegas and McAllen markets, the Company has also undertaken development activities. In addition, as a market leader, the Company intends to position Northwest Texas Health as the center of a healthcare delivery system. See "Prospectus Summary -- Recent Events."

To increase the presence of the Company's behavioral health centers in southeastern Massachusetts, the Company recently acquired Fuller Memorial Psychiatric Hospital. Fuller, which is located in close proximity to two of the Company's other behavioral health centers and its 11 day-treatment clinics, will augment the Company's ability to serve additional patients in southeastern Massachusetts.

In markets where the Company is not by itself a market share leader, the Company attempts to link its hospitals with the market leader. The Company has effected such a linkage in New Orleans where its hospitals are linked with Methodist Hospital and East Jefferson Hospital, both of which are their respective market leaders.

#### Develop and Maintain Strong Relationships with Physicians

The Company believes that its success will depend in large part on maintaining strong relationships with physicians, and has, therefore, devoted substantial management effort and resources to establish and maintain such relationships and to foster a physician-friendly culture at each of its hospitals. The Company attracts physicians to its hospitals by equipping its hospitals with sophisticated equipment, constructing medical office buildings adjacent to many of its hospitals, providing physicians with a large degree of independence in conducting their hospital practice, supplying a quality nursing and technical staff and sponsoring training programs to educate physicians on advanced medical procedures. These efforts help develop and maintain strong relationships with physicians and better serve the needs of patients. In addition, consistent with the Company's goal of establishing integrated healthcare delivery systems, the Company is expanding its alliances with physicians to create long term hospital/physician linkages. These arrangements will allow physicians to participate in the delivery of healthcare at the network level. For example, in Nevada, the Company has established Universal Health Network, a PPO with approximately 125,000 covered lives.

#### Maintain a Low Cost Structure While Providing High Quality Care

The Company has taken steps to create a low cost structure, which the Company believes will enable it to continue to compete effectively in each of its current markets. The Company has established standardized management information systems which provide accurate clinical and financial data for use by hospital staff, physicians and corporate management. In addition, the Company closely monitors departmental staffing and has established staffing level targets for each hospital based on the amount and type of services provided. The Company reviews compliance with these

staffing targets on a monthly basis. The Company also reviews patient length of stay, service utilization, cash flow, accounts receivable collection, inventory levels and outside purchases. To reduce the cost of supplies, the Company has entered into national purchasing contracts.

While maintaining its commitment to a low cost structure, the Company has developed and implemented a continuous quality improvement program designed to assess all levels of patient care provided in its hospitals. While the basics of the program are mandated by federal, state and Joint Commission on Accreditation of Healthcare Organizations ("JCAHO") regulations and standards, the objective of the program is to meet or exceed the mandates by focusing on hospital systems, patient, physician and employee concerns. The quality improvement program is managed by a multidisciplinary committee consisting of physicians, nurses, ancillary managers and administration. The committee performs peer review, monitoring all functions within the hospital, identifying opportunities to improve, recommending actions and following up on the changes to assure improvement. The committee and its administrative support department, quality management and the corporate quality improvement services department meet regularly to address specific problems, program integrity, and ways to improve patients care under a "Total Quality Management System." Continual review, analysis and training provided through the quality improvement program provides patients, physicians and third party payors assurance that efficient, quality patient care receives the highest priority at each of the Company's hospitals. The Company's efforts in maintaining high quality care have been recognized. Recent awards include (i) the 1994 Quality and Productivity Award given by the United States Senate to Valley Hospital Medical Center, (ii) Keystone Center, Chalmette Medical Center, Turning Point Hospital, HRI Hospital and The Arbour receiving JCAHO Accreditation with Commendation (awarded to only 5% of hospitals, nationally) and (iii) the Company being recognized by the Pennsylvania Council of Excellence for quality management accomplishment.

#### Attract Managed Care Contracts

The Company has extensive experience in working with managed care providers. Pressures to control healthcare costs have resulted in a continuing increase in the percentage of the United States population that is covered by managed healthcare plans. To increase the cost-effectiveness of healthcare delivery, managed care payors have introduced new utilization review systems and have increased the use of discounted and capitated fee arrangements. Further, managed care payors have attempted, where appropriate, to direct patients to less intensive alternatives along the continuum of patient care. Management has responded to this trend by increasing the outpatient services offered at its hospitals and behavioral health centers. In addition, the Company also continues to add to its Ambulatory Treatment Centers Division, acquiring nine facilities in 1994, and four facilities in 1995. In determining with which providers to contract, payors consider, among other factors, the quality of care provided, the range of services, the geographic coverage and the cost-effectiveness of the care provided. The Company believes that the development and expansion of its integrated healthcare delivery systems will enable it to better compete for managed care contracts with payors, which, in turn, should allow it to expand its patient volume and cash flow, notwithstanding the reduced rates at which services are provided.

#### Operations

After giving effect to the recent acquisition of Northwest Texas Health, the Company will derive the majority of its revenue from Valley Hospital, McAllen Medical Center, Manatee Memorial Hospital, Aiken Regional Medical Centers and Northwest Texas Health Systems. Following is a brief discussion of these facilities and their respective geographic areas and certain of the Company's other operations:

Las Vegas, Nevada. The Company's Valley Hospital is a 398-bed hospital located in Las Vegas. Las Vegas is in the fastest growing MSA in the country. On a pro forma basis, assuming the Adjustments and excluding the Indigent Care Reimbursements, Valley Hospital would have contributed [ ]% of the Company's net revenues for the year ended December 31, 1995, and [ ]% of the Company's EBITDAR for such periods. To enhance its competitive position in the Las Vegas market, Valley Hospital recently underwent a major expansion of its emergency room facility, established an outpatient surgery center and is establishing a neonatal intensive care unit.

The Company has begun construction of a new facility in Summerlin, Nevada which is a master planned community located in western Las Vegas. The new Summerlin Medical Center will be completed in three phases and will consist of a 100,000 square foot medical building, an outpatient surgery and diagnostic center and a 129-bed acute

care hospital. Howard Hughes Corporation has granted to the Company the exclusive right to operate medical facilities in Summerlin. See "Prospectus Summary -- Recent Events."

McAllen, Texas. McAllen, located in the Rio Grande Valley area of Texas, is the center of a 200 mile wide consumer market area with more than ten million people. McAllen and its surrounding communities are in the fourth fastest growing MSA in the country. Furthermore, the population in McAllen increases significantly in the winter months with the inflow of retirees from the northern states. The Company's McAllen Medical Center, a 464-bed facility, is the largest hospital in the Rio Grande Valley and is the hub of a five hospital delivery network organized by the Company. The medical center offers a wide range of services including general medical/surgical care, a 24-hour emergency room, oncology care, cardiac care, obstetric, pediatric and neonatal care and laser surgery. On a pro forma basis, assuming the Adjustments and excluding the Indigent Care Reimbursements, McAllen Medical Center would have contributed [ ]% of the Company's net revenues for the year ended December 31, 1995, and [ ]% of the Company's EBITDAR for such period.

The Company acquired Edinburg Hospital in 1994, a 112-bed acute care facility. Located eight miles north of McAllen, this facility enhances the Company's delivery network in this rapidly growing area. The Company is further expanding its presence in the McAllen market by building a new 100-bed acute care hospital in Edinburg and converting the existing property to a nursing and rehabilitation facility.

Manatee County, Florida. Manatee County is located approximately 50 miles south of Tampa on the Gulf Coast of Florida. The County has a current population of approximately 250,000. The Company's Manatee Memorial Hospital ("Manatee"), a 512-bed facility, has a location which will benefit from the continuing eastern expansion of the County. Manatee offers a wide range of services from primary medical and surgical procedures to obstetric, pediatric, psychiatric and a broad range of specialized programs. The Manatee Heart Center offers the full range of cardiac care from catheterization and non-invasive procedures to open heart surgery. The Manatee Center for Women's Health offers neonatal care in addition to its obstetric and gynecological services. The Emergency Care Center is a state-of-the-art facility servicing 90% of the trauma cases in the County. Manatee also offers a full range of outpatient services to the community. It is the only hospital in the County to operate a Life Management inpatient and outpatient program for mentally ill individuals. Recently, Manatee opened its new Surgery and Outpatient Services Center which provides outpatient services to the community through twelve new surgical suites and arrays of diagnostic tests and surgical procedures.

Assuming the Adjustments and excluding the Indigent Care Reimbursements, Manatee would have contributed [ ]% of the Company's net revenues for the year ended December 31, 1995, and [ ]% of the Company's EBITDAR for such period.

Aiken, South Carolina. Aiken Regional Medical Centers ("Aiken"), a 225-bed medical complex, is the only hospital located in Aiken County, South Carolina. Aiken County, which is located in west central South Carolina, has a population of approximately 130,000 people. Aiken serves Aiken County, as well as three other counties in South Carolina with a total market of approximately 180,000 people. Aiken's facilities include a modern, full service acute care hospital and a behavioral health center.

Assuming the Adjustments and excluding the Indigent Care Reimbursements, Aiken would have contributed [ ]% of the Company's net revenues for the year ended December 31, 1995, and [ ]% of the Company's EBITDAR for such period.

Amarillo, Texas. Amarillo is located in the Texas panhandle, has a current population of approximately 200,000 and is located 90 miles from the next largest city. Northwest Texas Health Systems ("Northwest Texas Health"), a 360-bed medical complex, includes a full service acute care hospital offering primary medical and surgical procedures and specialized programs. The hospital is the leading provider of emergency trauma, obstetrics, neonatal and pediatric care in the market. Northwest Texas Health is one of two hospitals in Amarillo and is the teaching facility of Texas Tech University.

Assuming the Adjustments and excluding the Indigent Care Reimbursements, Northwest Texas Health would have contributed [ ]% of the Company's net revenues for the year ended December 31, 1995, and [ ]% of the Company's EBITDAR for such period.

The majority of the Company's behavioral health centers are either the first or second largest facility in their respective markets, ranked by beds/revenues.

The Company has also established market leadership positions with most of its ambulatory surgery centers and radiation oncology centers. The majority of the Company's surgery centers are the sole free standing providers in their respective markets and all except one of the Company's free standing radiation centers are the sole providers. The Company seeks to acquire ambulatory surgery centers and radiation oncology centers which are the sole free standing providers in a market since these centers provide a cost-effective alternative to the local hospital.

The Company recently has constructed and opened its first combined women's hospital and Obstetrician physician practice management center in Edmond, Oklahoma a suburb of Oklahoma City. The strategy of Renaissance Centers For Women is to develop and manage fully integrated specialty hospitals and physician clinic practices of obstetricians. The hospitals house the most modern LDRP suites, operating rooms, laboratory, and imaging capabilities generally available to this physician specialty. The company may construct additional centers and manage additional OB/GYN practices in the future.

#### Facilities

The following tables set forth the name, location, type of facility and, for acute care hospitals and behavioral health centers, the number of beds, for each of the Company's facilities:

Name of Facility	Acute Care Hospitals		
	Location	Number of Beds	Interest
Aiken Regional Medical Centers	Aiken, South Carolina	225	Owned
Auburn General Hospital	Auburn, Washington	149	Owned
Chalmette Medical Center(1)	Chalmette, Louisiana	118	Leased
Doctors' Hospital of Shreveport(2)	Shreveport, Louisiana	136	Leased
Edinburg Hospital	Edinburg, Texas	112	Owned
Inland Valley Regional Medical Center(1)	Wildomar, California	80	Leased
Manatee Memorial Hospital	Bradenton, Florida	512	Owned
McAllen Medical Center(1)	McAllen, Texas	464	Leased
Northern Nevada Medical Center(3)	Sparks, Nevada	150	Owned
Northwest Texas Health Systems	Amarillo, Texas	360	Owned
Renaissance Women's Center	Edmond, Oklahoma	[ ]	Owned
River Parishes Hospitals(4)	LaPlace and Chalmette, Louisiana	216	Leased/Owned
Valley Hospital Medical Center	Las Vegas, Nevada	398	Owned
Victoria Regional Medical Center	Victoria, Texas	147	Owned
Wellington Regional Medical Center(1)	West Palm Beach, Florida	120	Leased

Behavioral Health Centers

Name of Facility	Location	Number of Beds	Ownership
The Arbour Hospital	Boston, Massachusetts	118	Owned
The BridgeWay(1)	North Little Rock, Arkansas	70	Leased
Clarion Psychiatric Center	Clarion, Pennsylvania	52	Acquisition Pending
Del Amo Hospital	Torrance, California	166	Owned
Forest View Hospital	Grand Rapids, Michigan	62	Owned
Fuller Memorial Psychiatric Hospital	South Attleboro, Massachusetts	82	Owned
Glen Oaks Hospital	Greenville, Texas	54	Owned
The Horsham Clinic	Ambler, Pennsylvania	138	Acquisition Pending
HRI Hospital	Brookline, Massachusetts	68	Owned
KeyStone Center(5)	Wallingford, Pennsylvania	84	Owned
La Amistad Residential Treatment Center	Maitland, Florida	56	Owned
Meridell Achievement Center(1)	Austin, Texas	114	Leased
The Meadows Psychiatric Center	Centre Hall, Pennsylvania	101	Acquisition Pending
The Pavilion	Champaign, Illinois	46	Owned
River Crest Hospital	San Angelo, Texas	80	Owned
River Oaks Hospital	New Orleans, Louisiana	126	Owned
Roxbury Psychiatric Center	Shippensburg, Pennsylvania	71	Acquisition Pending
Turning Point Hospital(5)	Moultrie, Georgia	59	Owned
Two Rivers Psychiatric Hospital	Kansas City, Missouri	80	Owned

Ambulatory Surgery Centers

Name of Facility(7)	Location
Arkansas Surgery Center of Fayetteville	Fayetteville, Arkansas
Goldring Surgical and Diagnostic Center	Las Vegas, Nevada
M.D. Physicians Surgicenter of Midwest City	Midwest City, Oklahoma
Outpatient Surgical Center of Ponca City	Ponca City, Oklahoma
St. George Surgical Center	St. George, Utah
Seacoast Outpatient Surgical Center	Somersworth, New Hampshire
Surgery Centers of the Desert	Rancho Mirage, California Palm Springs, California
The Surgery Center of Chalmette	Chalmette, Louisiana
Surgery Center of Littleton	Littleton, Colorado
Surgery Center of Springfield	Springfield, Missouri
Surgery Center of Texas	Odessa, Texas
Surgical Center of New Albany	New Albany, Indiana
Surgery Center of Corona	Corona, California
Surgery Center of Waltham	Waltham, MA

Radiation Oncology Centers

Name of Facility	Location
Auburn Regional Center for Cancer Care	Auburn, Washington
Bowling Green Radiation Oncology Associates(6)	Bowling Green, Kentucky
Blue Grass Regional Cancer Center(6)	Frankfort, Kentucky
Columbia Radiation Oncology	Washington, D.C.
Danville Radiation Therapy Center(6)	Danville, Kentucky
Glasgow Radiation Oncology Associates(6)	Glasgow, Kentucky
Louisville Radiation Oncology(6)	Louisville, KY
Madison Radiation Oncology Associates(8)	Madison, Indiana
McAllen Medical Center Cancer Institute	McAllen, Texas
Regional Cancer Center at Wellington	West Palm Beach, Florida
Southern Indiana Radiation Therapy(8)	Jeffersonville, Indiana

- - - - -

- (1) Real property leased from UHT.
- (2) Real property leased with an option to purchase.
- (3) General partnership interest in limited partnership.

- (4) Includes Chalmette Hospital, a 114-bed rehabilitation facility. The Company owns the LaPlace real property and leases the Chalmette real property from UHT.
- (5) Addictive disease facility.
- (6) Managed Facility. A partnership, in which the Company is the general partner, owns the real property.
- (7) Each facility other than Goldring Surgical and Diagnostic Center and The Surgery Center of Chalmette are owned in partnership form with the Company owning general and limited partnership interests in a limited partnership. The real property is leased from third parties.
- (8) A partnership in which the Company is the general partner owns the real property.

Bed Utilization and Occupancy Rates

The following table shows the bed utilization and occupancy rates for the hospitals currently operated by the Company for the years indicated. Accordingly, the information is presented on a basis different from that used in preparing the historical financial information included or incorporated by reference in this Prospectus. 1995 (Pro forma) assumes the effect of the Adjustments as if they occurred on January 1, 1995.

	1991	1992	1993	1994	1995 (Pro Forma)
	----	----	----	----	-----
Average Licensed Beds					
Acute Care Hospitals		2,645	2,730	2,791	2,808
Behavioral Health Centers		1,206	1,216	1,224	1,256
Average Available Beds (1)					
Acute Care Hospitals		2,364	2,495	2,560	2,616
Behavioral Health Centers		1,197	1,214	1,224	1,250
Hospital Admissions					
Acute Care Hospitals		83,826	87,174	92,911	100,004
Behavioral Health Centers		13,505	15,560	16,804	17,888
Average Length of Patient Stay (Days)					
Acute Care Hospitals		5.8	5.6	5.3	5.1
Behavioral Health Centers		15.6	13.0	11.6	11.2
Patient Days (2)					
Acute Care Hospitals		485,015	486,291	496,462	511,487
Behavioral Health Centers		211,390	202,047	195,004	200,857
Occupancy Rate (3):					
Licensed Beds					
Acute Care Hospitals		50%	49%	49%	50%
Behavioral Health Centers		48%	45%	44%	43%
Available Beds					
Acute Care Hospitals		56%	53%	53%	54%
Behavioral Health Centers		48%	46%	44%	44%

- (1) "Average Available Beds" is the number of beds which are actually in service at any given time for immediate patient use with the necessary equipment and staff available for patient care. A hospital may have appropriate licenses for more beds than are in service for a number of reasons, including lack of demand, incomplete construction, and anticipation of future needs.
- (2) "Patient Days" is the aggregate sum for all patients of the number of days that hospital care is provided to each patient.
- (3) "Occupancy Rate" is calculated by dividing average patient days (total patient days divided by the total number of days in the period) by the number of average beds, either available or licensed.

Sources of Revenue

The Company receives payment for services rendered from private insurers, including managed care plans, the Federal government under the Medicare program, state governments under their respective Medicaid programs and directly from patients. All of the Company's acute care hospitals and most of the Company's behavioral health centers are certified as providers of Medicare and Medicaid services by the appropriate governmental authorities. The requirements for certification are subject to change and, in order to remain qualified for such programs, it may be necessary for the Company to make changes from time to time in its facilities, equipment, personnel and services. Although the Company intends to continue in such programs, there is no assurance that it will continue to qualify for participation.

The sources of the Company's hospital revenues are charges related to the services provided by the hospitals and their staffs, such as radiology, operating rooms, pharmacy, physiotherapy and laboratory procedures, and basic charges for the hospital room and related services such as general nursing care, meals, maintenance and housekeeping. Hospital revenues depend upon the occupancy for inpatient routine services, the extent to which ancillary services and therapy programs are ordered by physicians and provided to patients, the volume of out-patient procedures and the charges or negotiated payment rates for such services. Charges and reimbursement rates for inpatient routine services vary depending on the type of bed occupied (e.g., medical/surgical, intensive care or psychiatric) and the geographic location of the hospital.

The following tables show approximate percentages of net revenue derived by the Company's acute care hospitals and behavioral health centers which are currently owned. 1995 (Pro forma) assumes the effect of the Adjustments as if they occurred on January 1, 1995.

Percentage of Net Revenues of Acute Care Hospitals

	1991	1992	1993	1994	1995	1995 (Pro Forma)
	----	----	----	----	----	-----
Payors:						
Medicare	44.4%	44.3%	43.8%	41.7%	--%	%
Medicaid	8.5%	11.0%	12.0%	12.8%	--%	%
Other Sources (including Blue Cross)	47.1%	44.7%	44.2%	45.5%	--%	%
	-----	-----	-----	-----	-----	-----
Total:	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

Percentage of Net Revenues of Behavioral Health Centers

	1991	1992	1993	1994	1995	1995 (Pro Forma)
	----	----	----	----	----	-----
Payors:						
Medicare	17.6%	20.9%	22.1%	25.2%	--%	%
Medicaid	4.8%	5.4%	14.2%	20.0%	--%	%
Other Sources (including Blue Cross)	77.6%	73.7%	63.7%	54.8%	--%	%
	-----	-----	-----	-----	-----	-----
Total:	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	=====	=====	=====	=====	=====	=====

Net revenues of the Company are reported at the estimated net realizable amounts from patients, third-party payors, and others for services rendered, including estimated retroactive adjustments under reimbursement agreements with third-party payors. [The Company does not record net revenue by payor other than for Medicare and Medicaid. These net revenues are accrued on an estimated basis in the period the related services are rendered and adjusted in future periods as final settlements are determined. Medicare and Medicaid net revenues represented 43%, 44%, \_\_\_% and \_\_\_% of net patient revenues for the years 1993, 1994 and 1995 and 1995 (pro forma), respectively, excluding the Indigent Care Reimbursements.]

SELLING STOCKHOLDER

Name of Selling Stockholder	Shares Beneficially Owned Before Offering		Number of Shares of Class B Common Stock Offered for Sale	Shares Beneficially Owned After Offering	
	Number	Percent		Number	Percent
Alan B. Miller					
Class A Common Stock.....			0		
Class B Common Stock(1)(2)..			400,000		
Class C Common Stock.....			0		
Class D Common Stock.....			0		

- (1) Include shares issuable upon conversion of Classes A, C and/or D Common Stock.
- (2) Includes \_\_\_\_\_ shares of Class B Common Stock issuable upon the exercise of stock options exercisable within 60 days of the date hereof.

DESCRIPTION OF COMMON STOCK

The Company's authorized capital stock consists of 12,000,000 shares of Class A Common Stock, \$.01 par value per share, 50,000,000 shares of Class B Common Stock, \$.01 par value per share, 1,200,000 shares of Class C Common Stock, \$.01 par value per share, and 5,000,000 shares of Class D Common Stock, \$.01 par value per share.

Class A Common Stock, Class B Common Stock, Class C Common Stock and Class D Common Stock are substantially similar except that each class has different voting rights. Each share of Class A Common Stock has one vote per share; each share of Class B Common Stock has one-tenth vote per share; each share of Class C Common Stock has one hundred votes per share; and each share of Class D Common Stock has ten votes per share. Notwithstanding the foregoing, if a holder of Class C or Class D Common Stock holds a number of shares of Class A or Class B Common Stock, respectively, which is less than ten times the number of shares of Class C or Class D Common Stock, respectively, that such holder holds, then such holder will only be entitled to one vote per share of Class C Common Stock and one-tenth vote per share of Class D Common Stock.

The holders of Class B and Class D Common Stock, voting together, with each share of Class B and Class D Common Stock having one vote per share, are entitled to elect the greater of 20% of the Company's Board of Directors or one director. The holders of Class B and Class D Common Stock are also permitted to vote together as a separate class with respect to certain other matters or as required by applicable law.

Reference is hereby made to the Company's Restated Certificate of Incorporation, as amended, incorporated by reference herein, for a more complete description of the terms of the Company's Common Stock.

UNDERWRITING

Upon the terms and subject to conditions stated in the Underwriting Agreement dated the date hereof, each Underwriter named below has agreed to purchase, and the Company and the Selling Stockholder have agreed to sell to such Underwriter, the number of shares of Class B Common Stock set forth opposite the name of each underwriter.

Underwriter -----	Number of Shares -----
Smith Barney Inc. ....	-----
Dillon, Read & Co., Inc.....	-----
Donaldson Lufkin & Jenrette Securities Corporation....	-----
J.P. Morgan Securities Inc.....	-----
Bear Stearns & Co. Inc.....	-----
 Total.....	 [            ] =====

The Underwriting Agreement provides that the obligations of the several Underwriters to pay for and accept delivery of the Class B Common Stock are subject to the approval of certain legal matters by counsel and to certain other conditions. The Underwriters are obligated to take and pay for all of the shares offered hereby if any are taken (other than those covered by the overallotment option described below).

The Underwriters, for whom Smith Barney Inc., Dillon, Read & Co., Inc., Donaldson Lufkin & Jenrette Securities Corporation, J.P. Morgan & Co. and Bear Stearns & Co. Inc., are acting as representatives propose to offer part of the shares directly to the public at the public offering price set forth on the cover page hereof and part to certain dealers at a price which represents a concession not in excess of \$ per share. The Underwriters may allow, and such dealers may reallocate, a discount of not more than \$ per share to other Underwriters or certain other dealers.

The Company has granted to the Underwriters a 30-day option to purchase up to [ ] additional shares of Class B Common Stock at the price to the public all as set forth on the cover page of this Prospectus less the underwriting discounts and commissions. The Underwriters may exercise such option solely for the purpose of covering over allotments made in connection with the sale of shares offered hereby. To the extent that such option is exercised, each Underwriter will be obligated, subject to certain conditions, to purchase approximately the same percentage of such additional shares as the number of shares set forth opposite each Underwriter's name in the preceding table bears to the total number of shares listed in such table.

The Company and its executive officers and directors have agreed that, for a period of [ ] days from the date of this Prospectus, they will not, without the prior written consent of Smith Barney Inc., offer, sell, contract to sell, or otherwise dispose of, any shares of Class B Common Stock of the Company or any securities convertible into, or exercisable or exchangeable for Class B Common Stock of the Company, except in the case of the Company in connection with certain permitted issuances described in the Underwriting Agreement.

In connection with the repayment of debt with a portion of the proceeds of the Offering, see "Use of Proceeds", more than 10% of the net offering proceeds will be paid to or for the beneficial interest of members of the National Association of Securities Dealers, Inc. ("NASD") and affiliated and associated persons of NASD members. Therefore, the Offering is being made in compliance with subsection (c)(8) of the NASD's Corporate Financing Rule.

Robert H. Hotz, a director of the Company, is a Managing Director and Co-Head of Corporate Finance at Dillon, Read & Co., Inc., a managing underwriter of this Offering. The Company has engaged and intends in the future to engage Dillon, Read & Co., Inc. in connection with such financial matters as it deems appropriate.

The Company and the Selling Stockholder have agreed to indemnify the Underwriters against certain liabilities, including liabilities under the Securities Act.

LEGAL MATTERS

The validity of the Class B Common Stock offered hereby will be passed upon for the Company and the Selling Stockholder by Fulbright & Jaworski L.L.P., 666 Fifth Avenue, New York, New York 10103. Anthony Pantaleoni, a director of the Company who owns less than one percent of the outstanding capital stock of the Company, is a partner

of Fulbright & Jaworski L.L.P. The validity of the B Common Stock offered hereby will be passed upon for the Underwriters by Dewey Ballantine, 1301 Avenue of the Americas, New York, New York 10019.

#### EXPERTS

The consolidated financial statements and schedule of Universal Health Services, Inc. and subsidiaries as of December 31, 1995 and 1994, and for each of the three years in the period ended December 31, 1994, and the financial statements of Aiken Regional Medical Centers as of and for the year ended December 31, 1994, included or incorporated by reference in this Registration Statement have been audited by Arthur Andersen LLP, independent public accountants, as indicated in their reports with respect thereto, and are included or incorporated by reference herein in reliance upon the authority of said firm as experts in giving said reports.

The combined financial statements of Manatee Hospitals and Health Systems, Inc. at August 31, 1994 and 1995, and for the years then ended incorporated by reference in this Prospectus and Registration Statement have been audited by Ernst & Young LLP, independent Certified Public Accountants, as set forth in their report thereon, and are included in reliance upon such report given upon the authority of such firm as experts in accounting and auditing.

The financial statements of Northwest Texas Healthcare Systems at September 30, 1995, and for the [ ] year then ended appearing in this Prospectus and Registration Statement have been audited by Clifton, Gunderson & Co., independent Certified Public Accountants, as set forth in their report thereon appearing elsewhere herein and in the Registration Statement, and are included in reliance upon such report given upon the authority of such firm as experts in accounting and auditing. The financial statements of Northwest Texas Healthcare Systems at September 30, 1994, and for the year then ended appearing in this Prospectus and Registration Statement have been audited by KPMG Peat Marwick L.L.P., independent Certified Public Accountants, as set forth in their report thereon appearing elsewhere herein and in the Registration Statement, and are included in reliance upon such report given upon the authority of such firm as experts in accounting and auditing.

The financial statements of [First Hospital Corporation] at [December 31, 1995,] and for the year then ended appearing in this Prospectus and Registration Statement have been audited by Ernst and Young L.L.P., independent Certified Public Accountants, as set forth in their report thereon appearing elsewhere herein and in the Registration Statement, and are included in reliance upon such report given upon the authority of such firm as experts in accounting and auditing.

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FIRST HOSPITAL CORPORATION	
[TO BE ADDED]	

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 No dealer, salesperson or any other person has been authorized to give any information or to make any representations other than those contained in this Prospectus in connection with the offer contained herein, and, if given or made, such information or representations must not be relied upon as having been authorized by the Company or any of the Underwriters. This Prospectus does not constitute an offer of any securities other than those to which it relates or an offer to sell, or a solicitation of an offer buy, those to which it relates, in any jurisdiction where, or to any person to whom, it is not lawful. The delivery of this Prospectus at any time does not imply that the information herein is correct as of any time subsequent to its date.

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=====  
 4,400,000 Shares

UNIVERSAL  
 HEALTH SERVICES,  
 INC.

Class B  
 Common Stock

-----  
 PROSPECTUS

\_\_\_\_\_, 1996

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 Smith Barney Inc.  
 Dillon, Read & Co., Inc.  
 Donaldson Lufkin & Jenrette  
 Securities Corporation  
 J.P. Morgan Securities & Co.  
 Bear Stearns & Co. Inc.



PART II

INFORMATION NOT REQUIRED IN PROSPECTUS

ITEM 14. OTHER EXPENSES OF ISSUANCE AND DISTRIBUTION.

The following is an itemized statement of all estimated amounts of all expenses payable by the Registrant in connection with the registration of the Class B Common Stock offered hereby, other than the underwriting discounts and commissions:

Registration Fee -- Securities and Exchange Commission.	\$ _____
Registration Fee -- National Association of Securities Dealers, Inc.	\$ _____
Listing Fee -- New York Stock Exchange .....	\$ _____
Blue Sky fees and expenses.....	\$ _____
Accountants' fees and expenses.....	\$ _____
Legal fees and expenses.....	\$ _____
Printing and engraving expenses.....	\$ _____
Miscellaneous.....	\$ _____
Total.....	\$ _____ =====

ITEM 15. INDEMNIFICATION OF DIRECTORS AND OFFICERS.

Section 145 of the General Corporation Law of Delaware permits indemnification of directors, officers and employees of a corporation under certain conditions and subject to certain limitations. Section 7 of the By-Laws of the Company contains provisions for the indemnification of directors and officers of the Company.

ITEM 16. EXHIBITS.

- 1 -- Form of Underwriting Agreement.
- 5 -- Opinion of Fulbright & Jaworski L.L.P.
- 23.1 -- Consent of Arthur Andersen L.L.P.
- 23.2 -- Consent of Ernst & Young L.L.P.
- 23.3 -- Consent of Clifton, Gunderson & Co.
- 23.4 -- Consent of KPMG Peat Marwick L.L.P.
- 23.5 -- Consent of Ernst & Young L.L.P.
- 23.6 -- Consent of Fulbright & Jaworski L.L.P. (included in Exhibit 5.)
- 24 -- Power of Attorney (included on signature page).

ITEM 17. UNDERTAKINGS.

(a) The undersigned registrant hereby undertakes:

(1) To file, during any period in which offers or sales are being made, a post-effective amendment of this registration statement:

(i) To include any prospectus required by Section 10(a)(3) of the Securities Act of 1933;

(ii) To reflect in the prospectus any facts or events arising after the effective date of the registration statement (or the most recent post-effective amendment thereof) which, individually or in the aggregate, represent a fundamental change in the information set forth in the registration statement; Notwithstanding the foregoing, any increase or decrease in volume of securities offered (if the total dollar value of securities offered would not exceed that which was registered) and any deviation from the low or high end of the estimated maximum offering range may be reflected in the form of prospectus filed with the Commission pursuant to Rule 424(b) if, in the aggregate, the changes in volume and price represent no more than a 20% change in the maximum aggregate offering price set forth in the "Calculation of Registration Fee" table in the effective registration statement;

(iii) To include any material information with respect to the plan of distribution not previously disclosed in the registration statement of any material change to such information in the registration statement;

Provided, however, that paragraphs (1)(i) and (1)(ii) do not apply if the registration statement is on Form S-3 or Form S-8 and the information required to be included in a post-effective amendment by those paragraphs is contained in periodic reports filed by the registrant pursuant to Section 13 or Section 15(d) of the Securities Exchange Act of 1934 that are incorporated by reference in the registration statement.

(2) That, for the purpose of determining any liability under the Securities Act of 1933, each such post-effective amendment shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

(3) To remove from registration by means of a post-effective amendment any of the securities being registered which remain unsold at the termination of the offering.

(b) The undersigned registrant hereby undertakes that, for purposes of determining any liability under the Securities Act of 1933, each filing of the registrant's annual report pursuant to Section 13(a) or Section 15(d) of the Securities Exchange Act of 1934 (and, where applicable, each filing of an employee benefit plan's annual report pursuant to Section 15(d) of the Securities Exchange Act of 1934) that is incorporated by reference in the registration statement shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

(c) Insofar as indemnification for liabilities arising under the Securities Act of 1933 may be permitted to directors, officers and controlling persons of the registrant pursuant to the foregoing provisions, or otherwise, the registrant has been advised that in the opinion of the Securities and Exchange Commission such indemnification is against public policy expressed in the Act and is, therefore, unenforceable. In the event that a claim for indemnification against such liabilities (other than the payment by the registrant of expenses incurred or paid by a director, officer or controlling person of the registrant in the successful defense of any action, suit or proceeding) is asserted by such director, officer or controlling person in connection with the securities being registered, the registrant will, unless in the opinion of its counsel the matter has been settled by controlling precedent, submit to a court of appropriate jurisdiction the question whether such indemnification by it is against public policy as expressed in the Act and will be governed by the final adjudication of such issue.

(d) The undersigned hereby undertakes that:

(1) For purposes of determining any liability under the Securities Act of 1933, the information omitted from the form of prospectus filed as part of this registration statement in reliance upon Rule 430A and contained in a form of prospectus filed by the registrant pursuant to Rule 424(b)(1) or (4) or 497(h) under the Securities Act shall be deemed to be part of this registration statement as of the time it was declared effective.

(2) For the purpose of determining any liability under the Securities Act of 1933, each post-effective amendment that contains a form of prospectus shall be deemed to be a new registration statement relating to the securities offered therein, and the offering of such securities at that time shall be deemed to be the initial bona fide offering thereof.

SIGNATURES

Pursuant to the requirements of the Securities Act of 1933, the Registrant certifies that it has reasonable grounds to believe that it meets all of the requirements for filing on Form S-3 and has caused this Registration Statement to be signed on its behalf by the undersigned, thereunto duly authorized, in the City of King of Prussia, Commonwealth of Pennsylvania, on May \_\_, 1996.

UNIVERSAL HEALTH SERVICES, INC.

By: \_\_\_\_\_  
Alan B. Miller  
Chairman of the Board, President  
& Chief Executive Officer

POWER OF ATTORNEY

KNOW ALL MEN BY THESE PRESENTS, that each person whose signature appears below constitutes and appoints Alan B. Miller and Kirk E. Gorman his true and lawful attorneys-in-fact and agents, each acting alone, with full power of substitution and resubstitution, for him and in his name, place and stead, in any and all capacities, to sign any and all amendments to this Registration Statement, including post-effective amendments, and to file the same, with all exhibits thereto, and all documents in connection therewith, with the Securities and Exchange Commission, granting unto said attorneys-in-fact and agents, and each of them, full power and authority to do and perform each and every act and thing requisite and necessary to be done in and about the premises, as fully to all intents and purposes as he might or could do in person, and hereby ratifies and confirms all that said attorneys-in-fact and agents, each acting alone, or their substitute or substitutes, may lawfully do or cause to be done by virtue hereof.

PURSUANT TO THE REQUIREMENTS OF THE SECURITIES ACT OF 1933, AS AMENDED, THIS REGISTRATION STATEMENT HAS BEEN SIGNED BY THE FOLLOWING PERSONS IN THE CAPACITIES AND ON THE DATES INDICATED.

SIGNATURE - - - - -	TITLE - - - - -	DATE - - - - -
- - - - - Alan B. Miller	Chairman of the Board, President, Chief Executive Officer and Director (Principal Executive Officer)	May , 1996
- - - - - John H. Herrell	Director	May , 1996
- - - - - Robert H. Hotz	Director	May , 1996

- ----- Martin Myerson	Director	May , 1996
- ----- Sidney Miller	Director	May , 1996
- ----- Anthony Pantaleoni	Director	May , 1996
- ----- Paul Verkuil	Director	May , 1996
- ----- Kirk E. Gorman	Senior Vice President and Chief Financial Officer (Principal Financial and Accounting Officer)	May , 1996
- ----- Steve G. Filton	Vice President and Controller (Principal Accounting Officer)	May , 1996

FULBRIGHT & JAWORSKI  
L.L.P.  
A REGISTERED LIMITED LIABILITY PARTNERSHIP  
666 FIFTH AVENUE  
NEW YORK, NEW YORK 10103-3198

HOUSTON  
WASHINGTON, D.C.  
AUSTIN  
SAN ANTONIO  
DALLAS  
NEW YORK  
LOS ANGELES  
LONDON  
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TELEPHONE: 212/318-3000  
CABLE ADDRESS:  
REAVCABLE, NEW YORK  
TWX: 710-581-3676  
FACSIMILE: 212/752-5958

May 20, 1996

Universal Health Services, Inc.  
367 South Gulph Road  
King of Prussia, PA 19406

Re: Universal Health Services, Inc.  
Registration Statement on Form S-3  
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Dear Sirs:

In connection with the Registration Statement on Form S-3 (the "Registration Statement") to be filed by Universal Health Services, Inc., a Delaware corporation (the "Company"), under the Securities Act of 1933, as amended, relating to the public offering of up to an aggregate of 5,060,000 shares (the "Shares") of Common Stock, par value \$.01 per share, of the Company, including 660,000 shares which may be purchased by the underwriters if they exercise the option granted to them by the Company to cover over-allotments, we, as counsel for the Company, have examined such corporate records, other documents and questions of law as we have deemed necessary or appropriate for the purposes of this opinion.

Upon the basis of such examination, we advise you that in our opinion the Shares have been duly and validly authorized; 400,000 of such Shares which will be sold by a selling stockholder, are legally issued, fully paid and non-assessable, and the remainder of the Shares, when sold in the manner contemplated by the Underwriting Agreement filed as an exhibit to the Registration Statement, upon receipt by the Company of payment therefor as provided in such agreement, will be legally issued, fully paid and non-assessable.

We consent to the filing of this opinion as an exhibit to the Registration Statement and to the reference to this firm under the caption "Legal Matters" in the Prospectus contained therein and elsewhere in the Registration Statement and Prospectus. This consent is not to be construed as an admission that we are a party whose consent is required to be filed with the Registration Statement under the provisions of the Securities Act of 1933.

Very truly yours,

FULBRIGHT & JAWORSKI L.L.P.

## CONSENT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

As independent public accountants, we hereby consent to the incorporation by reference in this Registration Statement of our report dated February 10, 1996 on the consolidated financial statements and schedule of Universal Health Services, Inc. and Subsidiaries (the Company) included in the Company's Annual Report on Form 10-K for the year ended December 31, 1995; to the incorporation by reference in this Registration Statement of our report dated June 6, 1995 on the 1994 financial statements of Aiken Regional Medical Centers included in the Company's Prospectus dated July 18, 1995, as supplemented by a Supplement dated August 1, 1995, relating to securities registered on Form S-3, File 33-602087; and to the use of our report on the financial statements of the Company and to all references to our Firm included in this Registration Statement.

ARTHUR ANDERSEN LLP

Philadelphia, Pennsylvania  
May 22, 1996

CONSENT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

We consent to the reference to our firm under the caption "Experts" in the Registration Statement (Form S-3) and related Prospectus of Universal Health Services, Inc. for the registration of 4,400,000 shares of Universal Health Services, Inc.'s Class B common stock, and to the incorporation by reference therein of our report dated October 24, 1994, with respect to the combined financial statements of Manatee Hospitals and Health Systems, Inc. included in Universal Health Services, Inc.'s Registration Statement (Form S-3, Registration No. 33-60287) filed with the Securities and Exchange Commission.

ERNST & YOUNG LLP

Tampa, Florida  
May 20, 1996

INDEPENDENT AUDITOR'S CONSENT

Board of Directors  
Universal Health Services, Inc:

We consent to the use of our report included herein and to the reference to our firm in the heading "Experts" in the prospectus. Our report refers to an emphasis of the accounting reporting entity and to a change in accounting for investment securities.

CLIFTON, GUNDERSON & CO.

Amarillo, Texas  
May 21, 1996

CONSENT OF INDEPENDENT AUDITORS

Board of Directors  
Universal Health Services, Inc.

We consent to the use of our report included herein and to the reference to our Firm under the heading "Experts" in the prospectus. Our report refers to an emphasis of the financial reporting entity and to a change in accounting for investment securities.

KPMG Peat Marwick LLP

Dallas, Texas  
May 20, 1996